



December 2, 2022

Paul Cardegna
Clerk of the committee
Standing Committee on Government Operations and Estimates
Sixth Floor, 131 Queen Street
House of Commons
Ottawa ON
K1A 0A6

Dear Mr. Cardegna,

On behalf of the Canada Border Services Agency (CBSA), I want to provide an update on the Agency's response to the motion for the production of papers to support the study on the development, launch and maintenance of the ArriveCAN app, adopted by the Standing Committee on Government Operations and Estimates (the Committee) on October 17, 2022.

With respect to the outstanding copies of invoices, the CBSA has begun to translate its several hundred invoices as outlined in the list that was provided to you on Monday, November 14, 2022. We are working diligently to provide you with all of the translated invoices. We expect to be able to provide all invoices before the House of Commons rises on December 16th. At this time, I am pleased to offer the Committee with our first tranche of the package. This package contains 220 invoices of the 496 that the CBSA holds in its possession.

With respect to sub-contractor information, I would note that while in some cases invoices may contain information relating to the identity of individual sub-contractors, it was not a requirement for vendors to provide this information, nor is it possible for the CBSA in all cases to determine the status of all persons named within invoices.

Furthermore, as with per diem rates, names of individuals have been redacted from the attached invoices to ensure we respect confidentiality of protected third party commercial information subject to subsection 20(1) of the Access to Information Act.

Finally, with this letter I am also taking the opportunity to offer our responses to the undertakings the CBSA committed to provide during our November 14th meeting with the committee.

Sincerely,

Erin O'Gorman
President, Canada Border Services Agency

Enclosed:

- Annex 1 – Copies of invoices (English and French)
- Annex 2 – Undertakings from the November 14th meeting

ANNEX 1 - Copies of invoices (English) **Table of Contents**

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INVOICE

BILL TO

Canada Border Services
Agency
10 Wellington Street
Gatineau Quebec K1A
0S5

INVOICE # 49S21-358A**DATE** 10/31/2021**INTERNAL PROJECT #**
49S-137-CBSA**PROJECT CONTACT**
Megan Young**CONTRACT #**
CW2224219

DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of October 2021.			
[REDACTED]	[REDACTED]	[REDACTED]	10,999.80

HST #80604 3543 RT0001

SUBTOTAL	10,999.80
HST (ON) @ 13%	1,429.97
TOTAL	12,429.77
BALANCE DUE	\$12,429.77



INVOICE

BILL TO

Canada Border Services
Agency
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S21-421**DATE** 11/30/2021**INTERNAL PROJECT #**

49S-137-CBSA

PROJECT CONTACT

Megan Young

CONTRACT #

CW2224219

DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of November 2021. TA #2022013410 [REDACTED]	[REDACTED]	[REDACTED]	19,693.80

HST #80604 3543 RT0001

SUBTOTAL 19,693.80

HST (ON) @ 13% 2,560.19

TOTAL 22,253.99

BALANCE DUE **\$22,253.99**



INVOICE

BILL TO

Canada Border Services
Agency
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S21-432**DATE** 12/31/2021**INTERNAL PROJECT #**

49S-137-CBSA

PROJECT CONTACT

Megan Young

CONTRACT #

CW2224219

DESCRIPTION	QTY	RATE	AMOUNT
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Consulting services provided to Canada Border Services
Agency during the month of December 2021.

[REDACTED]	[REDACTED]	[REDACTED]	5,758.20
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HST #80604 3543 RT0001

SUBTOTAL	5,758.20
HST (ON) @ 13%	748.57
TOTAL	6,506.77
BALANCE DUE	\$6,506.77



INVOICE

BILL TO

Canada Border Services
Agency
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S22-009**DATE** 01/31/2022**INTERNAL PROJECT #**

49S-137-CBSA

PROJECT CONTACT

Megan Young

CONTRACT #

CW2224219

DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of January 2022. [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	15,964.20

HST #80604 3543 RT0001

SUBTOTAL 15,964.20

HST (ON) @ 13% 2,075.35

TOTAL 18,039.55

BALANCE DUE **\$18,039.55**



INVOICE

BILL TO

Canada Border Services
Agency
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S22-080**DATE** 02/28/2022**INTERNAL PROJECT #**
49S-137-CBSA**PROJECT CONTACT**
Megan Young**CONTRACT #**
CW2224219

DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of February 2022. ██████████ ██████████			
	██████	██████	12,637.80

HST #80604 3543 RT0001

SUBTOTAL	12,637.80
HST (ON) @ 13%	1,642.91
TOTAL	14,280.71
BALANCE DUE	\$14,280.71



INVOICE

BILL TO

Canada Border Services
Agency
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S22-084**DATE** 02/28/2022**INTERNAL PROJECT #**
49S-137-CBSA**PROJECT CONTACT**
Megan Young**CONTRACT #**
CW2224219

DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of February 2022. ██████████ ██████████			3,444.00

HST #80604 3543 RT0001

SUBTOTAL 3,444.00
HST (ON) @ 13% 447.72
TOTAL 3,891.72
BALANCE DUE **\$3,891.72**



INVOICE

BILL TO

Canada Border Services
Agency
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S22-087-ML**DATE** 02/28/2022**INTERNAL PROJECT #**
49S-137-CBSA**PROJECT CONTACT**
Megan Young**CONTRACT #**
CW2224219

DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of February 2022. ██████████ ██████████	████	████████	2,898.50

HST #80604 3543 RT0001

SUBTOTAL	2,898.50
HST (ON) @ 13%	376.81
TOTAL	3,275.31
BALANCE DUE	\$3,275.31



INVOICE

BILL TO

Canada Border Services
Agency
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S22-102**DATE** 03/31/2022**INTERNAL PROJECT #**
49S-137-CBSA**PROJECT CONTACT**
Megan Young**CONTRACT #**
CW2224219

DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of March 2022. ██████████ ██████████			
	██████	██████	13,356.00

HST #80604 3543 RT0001

SUBTOTAL 13,356.00

HST (ON) @ 13% 1,736.28

TOTAL 15,092.28

BALANCE DUE

CAD
15,092.28



INVOICE

BILL TO

Canada Border Services
Agency
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S22-109**DATE** 03/31/2022**INTERNAL PROJECT #**
49S-137-CBSA**PROJECT CONTACT**
Megan Young**CONTRACT #**
CW2224219

DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of March 2022. ██████████ ██████████			15,360.00

HST #80604 3543 RT0001

SUBTOTAL 15,360.00
HST (ON) @ 13% 1,996.80
TOTAL 17,356.80
BALANCE DUE

CAD
17,356.80



INVOICE

BILL TO
Canada Border Services
Agency
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S22-110
DATE 03/31/2022

INTERNAL PROJECT # 49S-137-CBSA	PROJECT CONTACT Megan Young	CONTRACT # CW2224219
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DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of March 2022. ██████████ ██████████	████	██████████	7,858.50

HST #80604 3543 RT0001

SUBTOTAL	7,858.50
HST (ON) @ 13%	1,021.61
TOTAL	8,880.11
BALANCE DUE	

CAD
8,880.11



INVOICE

BILL TO
CBSA
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S22-097-BP
DATE 03/31/2022

INTERNAL PROJECT # 49S-137-CBSA	PROJECT CONTACT Megan Young	CONTRACT # CW2224219
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DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of March 2022. ██████████ ██████████	█	█	13,600.00

HST #80604 3543 RT0001	SUBTOTAL	13,600.00
	HST (ON) @ 13%	1,768.00
	TOTAL	15,368.00
	BALANCE DUE	CAD 15,368.00



INVOICE

BILL TO
CBSA
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S22-104
DATE 03/31/2022

INTERNAL PROJECT #	PROJECT CONTACT	CONTRACT #
49S-137-CBSA	Megan Young	CW2224219

DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of March 2022. ██████████ ██████████	■	██████████	2,050.00

HST #80604 3543 RT0001	SUBTOTAL	2,050.00
	HST (ON) @ 13%	266.50
	TOTAL	2,316.50
	BALANCE DUE	CAD 2,316.50



INVOICE

BILL TO
CBSA
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S22-113
DATE 03/31/2022

INTERNAL PROJECT #	PROJECT CONTACT	CONTRACT #
49S-137-CBSA	Megan Young	CW2224219

DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of March 2022. ██████████ ██████████	█	█	12,800.00

HST #80604 3543 RT0001	SUBTOTAL	12,800.00
	HST (ON) @ 13%	1,664.00
	TOTAL	14,464.00
	BALANCE DUE	CAD 14,464.00



INVOICE

BILL TO
CBSA
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S22-114
DATE 03/31/2022

INTERNAL PROJECT # 49S-137-CBSA	PROJECT CONTACT Megan Young	CONTRACT # CW2224219
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DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of March 2022. ██████████ ██████████	████	██████████	3,208.50

HST #80604 3543 RT0001	SUBTOTAL	3,208.50
	HST (ON) @ 13%	417.11
	TOTAL	3,625.61
	BALANCE DUE	CAD 3,625.61



INVOICE

BILL TO
CBSA
10 Wellington Street
Gatineau QC K1A 0S5

INVOICE # 49S22-115
DATE 03/31/2022

INTERNAL PROJECT #	PROJECT CONTACT	CONTRACT #
49S-137-CBSA	Megan Young	CW2224219

DESCRIPTION	QTY	RATE	AMOUNT
Consulting services provided to Canada Border Services Agency during the month of March 2022. ██████████ ██████████	████	██████████	1,240.00

HST #80604 3543 RT0001	SUBTOTAL	1,240.00
	HST (ON) @ 13%	161.20
	TOTAL	1,401.20
	BALANCE DUE	CAD
		1,401.20

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Amazon Web Services Canada, Inc.
 PO Box 4290
 LBX No: TH1218
 Postal Station A
 Toronto, Ont M5W 0E1
 GST/ HST Number: 841157787 RT0001
 QST Number: 1223213479 TQ0001

INVOICE

CBSA Canada Border Services Agency
 333 North River Road
 Ottawa
 ON
 K1A0L8
 CA

Business Type:
Invoice Number: 10002100
Invoice Date: 27-JUL-21
Purchase Order: 2B2A351394 / AWS PBN# 841157787 PG0001
Payment Term: 30 NET
Due Date: 26-AUG-21

Line#	Line Description	Units	Unit Price	Line Total	Tax Total
1	Implementation Services - CA - GC - CBSA - DCSL Mobilize Migration and AppMod SO#5 - 00003345 - for Jul2021 07/26/2021-07/26/2021			206,880.00	26,894.40

Tax Details by Tax Name	
CA HST@13%	26,894.40

Line Total	Tax Amt	Invoice Total
206,880.00	26,894.40	233,774.40

Currency: CAD

In order to provide you with the best customer experience we wanted to include some tips regarding payments. Include the invoice numbers with your payment. This will ensure that we allocate your payment to the right invoice. You can do this by:

- Including the invoice number with the wire instructions,
- Putting the invoice number on your check, or
- Email us at aws-receivables-ca@email.amazon.com and let us know which invoices you are paying

Please note that EFT payments can only be sent within Canada. If customer wants to send funds from USA or any other country to Canadian account it must be a wire transfer and not EFT.

Use the following payment instructions:

To send an Electronic Funds Transfer:	To send Wire Payment
AMAZON WEB SERVICES CANADA, INC. Bank: HSBC Bank Canada Transit Number: [REDACTED] Institution Number: [REDACTED] Account Number: [REDACTED] SWIFT CODE/BIC: [REDACTED]	AMAZON WEB SERVICES CANADA, INC. Bank: HSBC Bank Canada Account Number: [REDACTED] SWIFT CODE/BIC: [REDACTED] Routing Number: [REDACTED]

If you have any questions about your payments or the outstanding balances, please email us at aws-receivables-ca@email.amazon.com.



Amazon Web Services Canada, Inc.
 PO Box 4290
 LBX No: TH1218
 Postal Station A
 Toronto, Ont M5W 0E1
 GST/ HST Number: 841157787 RT0001
 QST Number: 1223213479 TQ0001

INVOICE

CBSA Canada Border Services Agency
 333 North River Road
 Ottawa
 ON
 K1A0L8
 CA

Business Type:
Invoice Number: 10002013
Invoice Date: 28-JUN-21
Purchase Order: 2B2A351394 / AWS PBN# 841157787 PG0001
Payment Term: 30 NET
Due Date: 28-JUL-21

Line#	Line Description	Units	Unit Price	Line Total	Tax Total
1	Implementation Services - CA - GC - CBSA - DCSL Mobilize Migration and AppMod SO#5 - 00003345 - for Jun2021 06/28/2021-06/28/2021			172,400.00	22,412.00

Tax Details by Tax Name	
CA HST@13%	22,412.00

Line Total	Tax Amt	Invoice Total
172,400.00	22,412.00	194,812.00

Currency: CAD

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- Putting the invoice number on your check, or
- Email us at aws-receivables-ca@email.amazon.com and let us know which invoices you are paying

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Use the following payment instructions:

To send an Electronic Funds Transfer:	To send Wire Payment
AMAZON WEB SERVICES CANADA, INC. Bank: HSBC Bank Canada Transit Number: [REDACTED] Institution Number: [REDACTED] Account Number: [REDACTED] SWIFT CODE/BIC: [REDACTED]	AMAZON WEB SERVICES CANADA, INC. Bank: HSBC Bank Canada Account Number: [REDACTED] SWIFT CODE/BIC: [REDACTED] Routing Number: [REDACTED]

If you have any questions about your payments or the outstanding balances, please email us at aws-receivables-ca@email.amazon.com.



Amazon Web Services Canada, Inc.
 PO Box 4290
 LBX No: TH1218
 Postal Station A
 Toronto, Ont M5W 0E1
 GST/ HST Number: 841157787 RT0001
 QST Number: 1223213479 TQ0001

INVOICE

CBSA Canada Border Services Agency
 333 North River Road
 Ottawa
 ON
 K1A0L8
 CA

Business Type:
Invoice Number: 10002173
Invoice Date: 25-AUG-21
Purchase Order: 2B2A351393 / AWS PBN# 841157787 PG001
Payment Term: 30 NET
Due Date: 24-SEP-21

Line#	Line Description	Units	Unit Price	Line Total	Tax Total
1	Implementation Services - CA - GC - CBSA - DCSL Mobilize Migration and AppMod SO#5 - 00003345 - for Aug2021 08/24/2021-08/24/2021			120,680.00	15,688.40

Tax Details by Tax Name	
CA HST@13%	15,688.40

Line Total	Tax Amt	Invoice Total
120,680.00	15,688.40	136,368.40

Currency: CAD

In order to provide you with the best customer experience we wanted to include some tips regarding payments. Include the invoice numbers with your payment. This will ensure that we allocate your payment to the right invoice. You can do this by:

- Including the invoice number with the wire instructions,
- Putting the invoice number on your check, or
- Email us at aws-receivables-ca@email.amazon.com and let us know which invoices you are paying

Please note that EFT payments can only be sent within Canada. If customer wants to send funds from USA or any other country to Canadian account it must be a wire transfer and not EFT.

Use the following payment instructions:

To send an Electronic Funds Transfer:	To send Wire Payment
AMAZON WEB SERVICES CANADA, INC. Bank: HSBC Bank Canada Transit Number: [REDACTED] Institution Number: [REDACTED] Account Number: [REDACTED] SWIFT CODE/BIC: [REDACTED]	AMAZON WEB SERVICES CANADA, INC. Bank: HSBC Bank Canada Account Number: [REDACTED] SWIFT CODE/BIC: [REDACTED] Routing Number: [REDACTED]

If you have any questions about your payments or the outstanding balances, please email us at aws-receivables-ca@email.amazon.com.



Amazon Web Services Canada, Inc.
 C/O TH1218C
 PO BOX 4290 STN A
 TORONTO ON M5W 0E1
 GST/ HST Number: 841157787 RT0001
 QST Number: 1223213479 TQ0001

INVOICE

CBSA Canada Border Services Agency
 333 North River Road
 Ottawa
 ON
 K1A0L8
 CA

Business Type:
Invoice Number: 10002652
Invoice Date: 26-JAN-22
Purchase Order: PO#2B2A351393, AWS PBN#841157787 PG0001
Payment Term: 30 NET
Due Date: 25-FEB-22

Line#	Line Description	Units	Unit Price	Line Total	Tax Total
1	Implementation Services - CA - GC - CBSA - DCSL Mobilize Migration and AppMod SO#12 - #4177 - for Jan2022 01/25/2022-01/25/2022			155,160.00	20,170.80

Tax Details by Tax Name	
CA HST@13%	20,170.80

Line Total	Tax Amt	Invoice Total
155,160.00	20,170.80	175,330.80

Currency: CAD

In order to provide you with the best customer experience we wanted to include some tips regarding payments. Include the invoice numbers with your payment. This will ensure that we allocate your payment to the right invoice. You can do this by:

- Including the invoice number with the wire instructions,
- Putting the invoice number on your check, or
- Email us at aws-receivables-ca@email.amazon.com and let us know which invoices you are paying

Please note that EFT payments can only be sent within Canada. If customer wants to send funds from USA or any other country to Canadian account it must be a wire transfer and not EFT.

Use the following payment instructions:

To send an Electronic Funds Transfer:	To send Wire Payment
Bank: HSBC Bank Canada Account Name: Amazon Web Services Canada, Inc Account Number: [REDACTED] Institution Number: [REDACTED] Transit Number: [REDACTED]	Bank: HSBC Bank Canada Account Name: Amazon Web Services Canada, Inc Account Number: [REDACTED] SWIFT CODE/BIC: [REDACTED]

If you have any questions about your payments or the outstanding balances, please email us at aws-receivables-ca@email.amazon.com.



Amazon Web Services Canada, Inc.
 C/O TH1218C
 PO BOX 4290 STN A
 TORONTO ON M5W 0E1
 GST/ HST Number: 841157787 RT0001
 QST Number: 1223213479 TQ0001

INVOICE

CBSA Canada Border Services Agency
 333 North River Road
 Ottawa
 ON
 K1A0L8
 CA

Business Type: AWS Professional Services
Invoice Number: 30000054
Invoice Date: 24-FEB-22
Purchase Order: PO#2B2A351393, AWS PBN#841157787 PG0001
Payment Term: IMMEDIATE
Due Date: 24-FEB-22

Line#	Line Description	Units	Unit Price	Line Total	Tax Total
1	PrePayment Request for CA - GC - CBSA - DC SL Mobilize Migration and AppMod SO#15 - #4900			499,960.00	64,994.80

Tax Details by Tax Name	
CA HST@13%	64,994.80

Line Total	Tax Amt	Invoice Total
499,960.00	64,994.80	564,954.80

Currency: CAD

In order to provide you with the best customer experience we wanted to include some tips regarding payments. Include the invoice numbers with your payment. This will ensure that we allocate your payment to the right invoice. You can do this by:

- Including the invoice number with the wire instructions,
- Putting the invoice number on your check, or
- Email us at aws-receivables-ca@email.amazon.com and let us know which invoices you are paying

Please note that EFT payments can only be sent within Canada. If customer wants to send funds from USA or any other country to Canadian account it must be a wire transfer and not EFT.

Use the following payment instructions:

To send an Electronic Funds Transfer:	To send Wire Payment
Bank: HSBC Bank Canada Account Name: Amazon Web Services Canada, Inc Account Number: [REDACTED] Institution Number: [REDACTED] Transit Number: [REDACTED]	Bank: HSBC Bank Canada Account Name: Amazon Web Services Canada, Inc Account Number: [REDACTED] SWIFT CODE/BIC: [REDACTED]

If you have any questions about your payments or the outstanding balances, please email us at aws-receivables-ca@email.amazon.com.



Amazon Web Services Canada, Inc.
 C/O TH1218C
 PO BOX 4290 STN A
 TORONTO ON M5W 0E1
 GST/ HST Number: 841157787 RT0001
 QST Number: 1223213479 TQ0001

INVOICE

CBSA Canada Border Services Agency
 333 North River Road
 Ottawa
 ON
 K1A0L8
 CA

Business Type: AWS Professional Services
Invoice Number: 30000055
Invoice Date: 24-FEB-22
Purchase Order: PO#2B2A351393, AWS PBN#841157787 PG0001
Payment Term: IMMEDIATE
Due Date: 24-FEB-22

Line#	Line Description	Units	Unit Price	Line Total	Tax Total
1	PrePayment Request for CA - GC - CBSA - DC SL Mobilize Migration and AppMod SO#16 - #4899			499,960.00	64,994.80

Tax Details by Tax Name	
CA HST@13%	64,994.80

Line Total	Tax Amt	Invoice Total
499,960.00	64,994.80	564,954.80

Currency: CAD

In order to provide you with the best customer experience we wanted to include some tips regarding payments. Include the invoice numbers with your payment. This will ensure that we allocate your payment to the right invoice. You can do this by:

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- Putting the invoice number on your check, or
- Email us at aws-receivables-ca@email.amazon.com and let us know which invoices you are paying

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Use the following payment instructions:

To send an Electronic Funds Transfer:	To send Wire Payment
Bank: HSBC Bank Canada Account Name: Amazon Web Services Canada, Inc Account Number: [REDACTED] Institution Number: [REDACTED] Transit Number: [REDACTED]	Bank: HSBC Bank Canada Account Name: Amazon Web Services Canada, Inc Account Number: [REDACTED] SWIFT CODE/BIC: [REDACTED]

If you have any questions about your payments or the outstanding balances, please email us at aws-receivables-ca@email.amazon.com.



Amazon Web Services Canada, Inc.
 C/O TH1218C
 PO BOX 4290 STN A
 TORONTO ON M5W 0E1
 GST/ HST Number: 841157787 RT0001
 QST Number: 1223213479 TQ0001

INVOICE

CBSA Canada Border Services Agency
 333 North River Road
 Ottawa
 ON
 K1A0L8
 CA

Business Type: AWS Professional Services
Invoice Number: 30000056
Invoice Date: 24-FEB-22
Purchase Order: 2B2A351393, AWS PBN# 841157787 PG0001
Payment Term: IMMEDIATE
Due Date: 24-FEB-22

Line#	Line Description	Units	Unit Price	Line Total	Tax Total
1	PrePayment Request for CA - GC - CBSA - DC SL Mobilize Migration and AppMod SO#17 - #5424			499,960.00	64,994.80

Tax Details by Tax Name	
CA HST@13%	64,994.80

Line Total	Tax Amt	Invoice Total
499,960.00	64,994.80	564,954.80

Currency: CAD

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- Including the invoice number with the wire instructions,
- Putting the invoice number on your check, or
- Email us at aws-receivables-ca@email.amazon.com and let us know which invoices you are paying

Please note that EFT payments can only be sent within Canada. If customer wants to send funds from USA or any other country to Canadian account it must be a wire transfer and not EFT.

Use the following payment instructions:

To send an Electronic Funds Transfer:	To send Wire Payment
Bank: HSBC Bank Canada Account Name: Amazon Web Services Canada, Inc Account Number: [REDACTED] Institution Number: [REDACTED] Transit Number: [REDACTED]	Bank: HSBC Bank Canada Account Name: Amazon Web Services Canada, Inc Account Number: [REDACTED] SWIFT CODE/BIC: [REDACTED]

If you have any questions about your payments or the outstanding balances, please email us at aws-receivables-ca@email.amazon.com.



Amazon Web Services Canada, Inc.
 C/O TH1218C
 PO BOX 4290 STN A
 TORONTO ON M5W 0E1
 GST/ HST Number: 841157787 RT0001
 QST Number: 1223213479 TQ0001

INVOICE

CBSA Canada Border Services Agency
 333 North River Road
 Ottawa
 ON
 K1A0L8
 CA

Business Type:
Invoice Number: 10002716
Invoice Date: 22-FEB-22
Purchase Order: PO#2B2A351393, AWS PBN#841157787 PG0001
Payment Term: 30 NET
Due Date: 24-MAR-22

Line#	Line Description	Units	Unit Price	Line Total	Tax Total
1	Implementation Services - CA - GC - CBSA - DCSL Mobilize Migration and AppMod SO#12 - #4177 - for Feb2022 02/22/2022-02/22/2022			189,640.00	24,653.20

Tax Details by Tax Name	
CA HST@13%	24,653.20

Line Total	Tax Amt	Invoice Total
189,640.00	24,653.20	214,293.20

Currency: CAD

In order to provide you with the best customer experience we wanted to include some tips regarding payments. Include the invoice numbers with your payment. This will ensure that we allocate your payment to the right invoice. You can do this by:

- Including the invoice number with the wire instructions,
- Putting the invoice number on your check, or
- Email us at aws-receivables-ca@email.amazon.com and let us know which invoices you are paying

Please note that EFT payments can only be sent within Canada. If customer wants to send funds from USA or any other country to Canadian account it must be a wire transfer and not EFT.

Use the following payment instructions:

To send an Electronic Funds Transfer:	To send Wire Payment
Bank: HSBC Bank Canada Account Name: Amazon Web Services Canada, Inc Account Number: [REDACTED] Institution Number: [REDACTED] Transit Number: [REDACTED]	Bank: HSBC Bank Canada Account Name: Amazon Web Services Canada, Inc Account Number: [REDACTED] SWIFT CODE/BIC: [REDACTED]

If you have any questions about your payments or the outstanding balances, please email us at aws-receivables-ca@email.amazon.com.



Amazon Web Services Canada, Inc.
 C/O TH1218C
 PO BOX 4290 STN A
 TORONTO ON M5W 0E1
 GST/ HST Number: 841157787 RT0001
 QST Number: 1223213479 TQ0001

INVOICE

CBSA Canada Border Services Agency
 333 North River Road
 Ottawa
 ON
 K1A0L8
 CA

Business Type:
Invoice Number: 10002834
Invoice Date: 27-MAR-22
Purchase Order: PO#2B2A351393, AWS PBN#841157787 PG0001
Payment Term: 30 NET
Due Date: 26-APR-22

Line#	Line Description	Units	Unit Price	Line Total	Tax Total
1	Implementation Services - CA - GC - CBSA - DCSL Mobilize Migration and AppMod SO#12 - #4177 - for Mar2022 03/27/2022-03/27/2022			155,160.00	20,170.80

Tax Details by Tax Name	
CA HST@13%	20,170.80

Line Total	Tax Amt	Invoice Total
155,160.00	20,170.80	175,330.80

Currency: CAD

In order to provide you with the best customer experience we wanted to include some tips regarding payments. Include the invoice numbers with your payment. This will ensure that we allocate your payment to the right invoice. You can do this by:

- Including the invoice number with the wire instructions,
- Putting the invoice number on your check, or
- Email us at aws-receivables-ca@email.amazon.com and let us know which invoices you are paying

Please note that EFT payments can only be sent within Canada. If customer wants to send funds from USA or any other country to Canadian account it must be a wire transfer and not EFT.

Use the following payment instructions:

To send an Electronic Funds Transfer:	To send Wire Payment
Bank: HSBC Bank Canada Account Name: Amazon Web Services Canada, Inc Account Number: [REDACTED] Institution Number: [REDACTED] Transit Number: [REDACTED]	Bank: HSBC Bank Canada Account Name: Amazon Web Services Canada, Inc Account Number: [REDACTED] SWIFT CODE/BIC: [REDACTED]

If you have any questions about your payments or the outstanding balances, please email us at aws-receivables-ca@email.amazon.com.



Amazon Web Services Canada, Inc.
Private Pricing Program Request for Funds

Email or talk to us about your AWS account, visit aws.amazon.com/contact-us/

Request for Funds Summary

Request for Funds Number: [REDACTED]

PPP PO:

Request for Funds Date:

March 31, 2022

AMOUNT DUE ON

April 1, 2022

CAD 4,000,000

Bill to Address:

Canada Border Services Agency

[REDACTED]

333 North River Road

Ottawa, ON K1A 0L8

CA

Account Number:

[REDACTED]

This request for funds is for amounts payable pursuant to your AWS Private Pricing Program Addendum

Greetings from Amazon Web Services, we're writing to provide you with an electronic invoice pursuant to your AWS Private Pricing Program Addendum.

Summary

Private Pricing Program Request for Funds

USD 3,238,866

Total Amount in CAD (1 USD = 1.235 CAD)

CAD 4,000,000

Please remit payment to Amazon Web Services Canada, Inc:

Following are the details for making an electronic funds transfer. Please ensure to reference "[REDACTED]" in the descriptive text field of your electronic funds transfer payment.

You can also send payment remittances and any payment related inquiries to aws-ca-receivables-support@email.amazon.com

Electronic funds transfer details:

Bank Name: HSBC Bank Canada

Account Name: Amazon Web Services Canada, Inc.

Currency: CAD

For wire transfers, please include:

Account Number: [REDACTED]

SWIFT Code: [REDACTED]

For domestic electronic fund transfers, please include:

Account Number: [REDACTED]

Institution Number: [REDACTED]

Transit Number: [REDACTED]

Thank you for using Amazon Web Services.

Sincerely,

The Amazon Web Services Team



Amazon Web Services

Private Pricing Program Request for Funds

Email or talk to us about your AWS account, visit aws.amazon.com/contact-us/

Request for Funds Summary

Request for Funds Number: [REDACTED]

PPP PO: [REDACTED]

Request for Funds Date: March 4, 2021

Revised Request for Funds Date: March 5, 2021

AMOUNT DUE ON March 12, 2021

CAD 2,017,950.00

Bill to Address:

CBSA Canada Border Services Agency

333 North River Road, Ottawa, ON K1A 0L8 CA

Account Number:
[REDACTED]

This request for funds is for amounts payable pursuant to your AWS Private Pricing Program Addendum

Greetings from Amazon Web Services, we're writing to provide you with an electronic invoice pursuant to your AWS Private Pricing Program Addendum.

Summary

Private Pricing Program Request for Funds

CAD 2,017,950.00

Please remit payment to Amazon Web Services:

Following are the details for making an electronic funds transfer. Please ensure to reference "[REDACTED]" in the descriptive text field of your electronic funds transfer payment.

You can also send payment remittances and any payment related inquiries to aws-receivables-support@email.amazon.com

Electronic funds transfer details:

Bank Name: HSBC Bank Canada

Account Name: Amazon Web Services, Inc.

Account Number: [REDACTED]

Institution Number: [REDACTED]

Transit Number: [REDACTED]

SWIFT Code: [REDACTED]

or Mail payment to:

Amazon Web Services, Inc.

PO BOX 84023

Seattle, WA 98124-8423, US

Thank you for using Amazon Web Services.

Sincerely,

The Amazon Web Services Team

Table of Contents

2021002054-5121017727	2
2021002054-5121019085 (only \$5,350 of total applies to ArriveCAN)	3



106 Colonnade Road
Suite 100
Ottawa, ON K2E 7L6
Tel: (613) 234-5407
Fax: (613) 234-7761

Sold To: Canada Border Services Agency
Accounts Payable ✓
473 Albert Street
8th Floor
Ottawa, ON K1A 0L8
Canada

Attn: Finance/Accounts Payable

Number: IN000016669
Page: 1
Date: 2021-02-28

HST Registration # 86834 6149 RT0001
QST Registration # 12201 67191 TQ0001

Services during	Customer No.	Terms Code
February / 2021	CBSA	NET30

Description/Comments	Quantity	UOM	Unit Price	Amount
<p>Technology Architect (Data Warehouse), L2 CBSA006013 ✓</p> <p>I certify that I have examined the information provided by the Contractor regarding its nature, legal name & Canada Revenue Agency identifier, as applicable, & that it is correct and complete, & fully discloses the identification of this Contractor.</p> <p>Contract Info: 47419-223800/002/EL-2021002054 Contract Term: 01Feb21-07Jul21 ✓</p> <p>Services Billed to Date = \$37,269.00 + Taxes Balance Remaining on Services = \$144,531.00 + Taxes or 143.10 Days Left</p>				37,269.00 ✓

DocuSigned by:  ^{DS} 
FD384C5A97F0424...
Approved by

Subtotal before taxes	37,269.00
HST	4,844.97
	0.00
Amount due	42,113.97 ✓



106 Colonnade Road
Suite 100
Ottawa, ON K2E 7L6
Tel: (613) 234-5407
Fax: (613) 234-7761

Sold To: Canada Border Services Agency
Accounts Payable
473 Albert Street
8th Floor
Ottawa, ON K1A 0L8
Canada


Attn: Finance/Accounts Payable

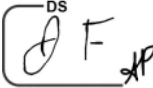
Number: IN000016787
Page: 1
Date: 2021-03-31

HST Registration # 86834 6149 RT0001
QST Registration # 12201 67191 TQ0001

Services during	Customer No.	Terms Code
March / 2021	CBSA	NET30

Description/Comments	Quantity	UOM	Unit Price	Amount
<p>Technology Architect (Data Warehouse), L2 CBSA006013</p> <p>I certify that I have examined the information provided by the Contractor regarding its nature, legal name & Canada Revenue Agency identifier, as applicable, & that it is correct and complete, & fully discloses the identification of this Contractor.</p> <p>Contract Info: 47419-223800/002/EL-2021002054 Contract Term: 01Feb21-07Jul21</p> <p>Services Billed to Date = \$72,619.00 + Taxes Balance Remaining on Services = \$109,181.00 + Taxes or 108.10 Days Left</p>				35,350.00

DocuSigned by:

 FD384C5A97F0424...
 Approved by

DS


Subtotal before taxes	35,350.00
HST	4,595.50
	0.00
Amount due	39,945.50

Table of Contents

2020001662_5122006752_22353

2

2020001662_5122012276_16764

3



Invoice

DATE	INVOICE #
08/31/2021	B-17672
TERMS	DUE DATE
Net 30	09/30/2021

BILL TO
National Invoice Reception Canada Border Services Agency (CBSA) 105, Rue McGill, #260-01 Montreal, Quebec H2Y 2E7

AMOUNT DUE	PO Number
\$25,258.89	

MAKE PAYABLE TO
Cofomo Ottawa 368 Dalhousie St., Suite 200 Ottawa, Ontario, K1N 7G3
T (613) 241-0222 F (613) 241-2229

Please detach top portion and return with your payment.

Date Ending	Description	Quantity	Rate	Amount
08/31/2021	<div style="background-color: black; width: 100px; height: 15px; margin-bottom: 5px;"></div> Category: <div style="background-color: black; width: 200px; height: 15px; display: inline-block;"></div> Level: <div style="background-color: black; width: 80px; height: 15px; display: inline-block;"></div> <div style="background-color: black; width: 280px; height: 15px; margin-top: 5px;"></div> <div style="background-color: black; width: 170px; height: 15px; margin-top: 5px;"></div>			\$22,353.00
Subtotal				\$22,353.00
Tax	HST		13%	\$2,905.89
Business No: 86963 1606 RT 0001				
			TOTAL	\$25,258.89



Invoice

DATE	INVOICE #
09/30/2021	B-17946
TERMS	DUE DATE
Net 30	10/30/2021

BILL TO
National Invoice Reception Canada Border Services Agency (CBSA) 105, Rue McGill, #260-01 Montreal, Quebec H2Y 2E7

AMOUNT DUE	PO Number
\$18,944.17	

MAKE PAYABLE TO
Cofomo Ottawa 368 Dalhousie St., Suite 200 Ottawa, Ontario, K1N 7G3
T (613) 241-0222 F (613) 241-2229

Please detach top portion and return with your payment.

Date Ending	Description	Quantity	Rate	Amount
09/30/2021	<div style="background-color: black; width: 100px; height: 1em; margin-bottom: 2px;"></div> Category: <div style="background-color: black; width: 200px; height: 1em; display: inline-block;"></div> Level: <div style="background-color: black; width: 80px; height: 1em; display: inline-block;"></div> <div style="background-color: black; width: 280px; height: 1em; margin-top: 2px;"></div> <div style="background-color: black; width: 170px; height: 1em; margin-top: 2px;"></div>			\$16,764.75
Subtotal				\$16,764.75
Tax	HST		13%	\$2,179.42
Business No: 86963 1606 RT 0001				
			TOTAL	\$18,944.17

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2021000118_5121011826_32760	12
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2021000418_5121006826_24640	23
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2021000479_5121003739_15996	26
2021000479_5121003743_15996	27
2021000479_5121003744_14663	28
2021000479_5121005522_38400	29
2021000479_5121005524_35200	30
2021000479_5121006841_29777	31
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2021002558_5122011067_16200	82
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2022000080_5122004215_603636 only \$361053 applies to ArriveCAN	89
2022000080_5122006293_487480 only \$287840 applies to ArriveCAN	91
2022000080_5122007529_501044 only \$285576 applies to ArriveCAN	93
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2022000080_5122014847_609068 only \$336787 applies to ArriveCAN	99
2022000080_5122014911_500572 only \$298212 applies to ArriveCAN	101
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2022003038_5122004550_28800	120
2022003038_5122007628_147900	121
2022003038_5122011510_145734	122
2022006360_5122009244_53300 only \$22800 applies to ArriveCAN	123
2022006360_5122013325_23760	124
2022006360_5122016501_219786 only \$31500 applies to ArriveCAN	125
2022006360_5122007528_395880 only \$40800 applies to ArriveCAN	127
2022006360_5122007825_45775 only \$23364 applies to ArriveCAN	129
2022006360_5122011291_39853 only \$18000 applies to ArriveCAN	130
2022006360_5122014406_142454 only \$14895 applies to ArriveCAN	131
2022006360_5122015495_14400	133
2022006360_5122018872_39205 only \$16305 applies ArriveCAN	134
2022006378_5122013009_116000	135
2022008185_5122007532_72000	136
2022008185_5122009193_43200	137
2022008185_5122014620_92964	138
2022019656_5122015041_25596	139
2022019656_5122016423_26880	140
2022019656_5122017759_25596	141
2022019656_5122019982_29436	142
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2022029140_5123000297_87000	145
2022033436_5122020253_39130	146

GCstrategies Inc.
151-1/2 Bank St, Suite 200
Ottawa ON K1P 5N7
+1613 6955655
finance@gcstrategies.ca
GST/HST Registration No.:
121628366



INVOICE

BILL TO
CBSA
CANADA BORDER
SERVICES AGENCY
NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2006 [REDACTED]
DATE 30-06-2020
DUE DATE 30-07-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	34,671.00
SUBTOTAL				34,671.00
HST (ON) @ 13%				4,507.23
TOTAL				39,178.23
BALANCE DUE				CAD 39,178.23

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,507.23	34,671.00

GCstrategies Inc.
151-1/2 Bank St, Suite 200
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finance@gcstrategies.ca
GST/HST Registration No.:
121628366



INVOICE

BILL TO
CBSA
CANADA BORDER
SERVICES AGENCY
NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2007 [REDACTED]
DATE 30-07-2020
DUE DATE 29-08-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	46,969.00
SUBTOTAL				46,969.00
HST (ON) @ 13%				6,105.97
TOTAL				53,074.97
BALANCE DUE				CAD 53,074.97
TAX SUMMARY				
	RATE	TAX		NET
	HST (ON) @ 13%	6,105.97		46,969.00

GCstrategies Inc.
151-1/2 Bank St, Suite 200
Ottawa ON K1P 5N7
+1613 6955655
finance@gcstrategies.ca
GST/HST Registration No.:
121628366



INVOICE

BILL TO
CBSA
CANADA BORDER
SERVICES AGENCY
NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2008 [REDACTED]
DATE 31-08-2020
DUE DATE 30-09-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,462.00
SUBTOTAL				35,462.00
HST (ON) @ 13%				4,610.06
TOTAL				40,072.06
BALANCE DUE				CAD 40,072.06

TAX SUMMARY

RATE	TAX	NET
HST (ON) @ 13%	4,610.06	35,462.00

GCstrategies Inc.
151-1/2 Bank St, Suite 200
Ottawa ON K1P 5N7
+1613 6955655
finance@gcstrategies.ca
GST/HST Registration No.:
121628366



INVOICE

BILL TO
CBSA
CANADA BORDER
SERVICES AGENCY
NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2008 [REDACTED]
DATE 31-08-2020
DUE DATE 30-09-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,191.00
SUBTOTAL				35,191.00
HST (ON) @ 13%				4,574.83
TOTAL				39,765.83
BALANCE DUE				CAD 39,765.83

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,574.83	35,191.00

GCstrategies Inc.
151-1/2 Bank St, Suite 200
Ottawa ON K1P 5N7
+1613 6955655
finance@gcstrategies.ca
GST/HST Registration No.:
121628366



INVOICE

BILL TO
CBSA
CANADA BORDER
SERVICES AGENCY
NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2009 [REDACTED]
DATE 30-09-2020
DUE DATE 30-10-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,858.00
SUBTOTAL				32,858.00
HST (ON) @ 13%				4,271.54
TOTAL				37,129.54
BALANCE DUE				CAD 37,129.54

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,271.54	32,858.00

GCstrategies Inc.
151-1/2 Bank St, Suite 200
Ottawa ON K1P 5N7
+1613 6955655
finance@gcstrategies.ca
GST/HST Registration No.:
121628366



INVOICE

BILL TO
CBSA
CANADA BORDER
SERVICES AGENCY
NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2009 [REDACTED]
DATE 30-09-2020
DUE DATE 30-10-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,760.00
SUBTOTAL				32,760.00
HST (ON) @ 13%				4,258.80
TOTAL				37,018.80
BALANCE DUE				CAD 37,018.80

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,258.80	32,760.00

GCstrategies Inc.
151-1/2 Bank St, Suite 200
Ottawa ON K1P 5N7
+1613 6955655
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GST/HST Registration No.:
121628366



INVOICE

BILL TO
CBSA
CANADA BORDER
SERVICES AGENCY
NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2010-
DATE 31-10-2020
DUE DATE 30-11-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	32,760.00
SUBTOTAL				32,760.00
HST (ON) @ 13%				4,258.80
TOTAL				37,018.80
BALANCE DUE				CAD 37,018.80

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,258.80	32,760.00

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CANADA

INVOICE # 2011-
DATE 30-11-2020
DUE DATE 30-12-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	32,760.00
SUBTOTAL				32,760.00
HST (ON) @ 13%				4,258.80
TOTAL				37,018.80
BALANCE DUE				CAD 37,018.80

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,258.80	32,760.00

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INVOICE # 2012-
DATE 31-12-2020
DUE DATE 30-01-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	26,520.00
SUBTOTAL				26,520.00
HST (ON) @ 13%				3,447.60
TOTAL				29,967.60
BALANCE DUE				CAD 29,967.60

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,447.60	26,520.00

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INVOICE # 2101N [REDACTED]
DATE 31-01-2021
DUE DATE 02-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	34,671.00
SUBTOTAL				34,671.00
HST (ON) @ 13%				4,507.23
TOTAL				39,178.23
BALANCE DUE				CAD 39,178.23

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,507.23	34,671.00

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INVOICE # 2102 [REDACTED]
DATE 28-02-2021
DUE DATE 30-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	34,671.00
SUBTOTAL				34,671.00
HST (ON) @ 13%				4,507.23
TOTAL				39,178.23
BALANCE DUE				CAD 39,178.23

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,507.23	34,671.00

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INVOICE # 2103 [REDACTED]
DATE 31-03-2021
DUE DATE 30-04-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,860.00
SUBTOTAL				28,860.00
HST (ON) @ 13%				3,751.80
TOTAL				32,611.80
BALANCE DUE				CAD 32,611.80

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,751.80	28,860.00

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INVOICE # 2006 [REDACTED]
DATE 30-06-2020
DUE DATE 30-07-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	21,600.00
SUBTOTAL				21,600.00
HST (ON) @ 13%				2,808.00
TOTAL				24,408.00
BALANCE DUE				CAD 24,408.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,808.00	21,600.00

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INVOICE # 2007 [REDACTED]
DATE 31-07-2020
DUE DATE 30-08-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	43,200.00
SUBTOTAL				43,200.00
HST (ON) @ 13%				5,616.00
TOTAL				48,816.00
BALANCE DUE				CAD 48,816.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		5,616.00	43,200.00

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DATE 31-10-2020
DUE DATE 30-11-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	72,900.00

SUBTOTAL	72,900.00
HST (ON) @ 13%	9,477.00
TOTAL	82,377.00
BALANCE DUE	CAD 82,377.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		9,477.00	72,900.00

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INVOICE # 2011-
DATE 30-11-2020
DUE DATE 30-12-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	48,600.00
SUBTOTAL				48,600.00
HST (ON) @ 13%				6,318.00
TOTAL				54,918.00
BALANCE DUE				CAD 54,918.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		6,318.00	48,600.00

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DATE 30-06-2020
DUE DATE 30-07-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	19,360.00
SUBTOTAL				19,360.00
HST (ON) @ 13%				2,516.80
TOTAL				21,876.80
BALANCE DUE				CAD 21,876.80

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,516.80	19,360.00

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TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	35,200.00
SUBTOTAL				35,200.00
HST (ON) @ 13%				4,576.00
TOTAL				39,776.00
BALANCE DUE				CAD 39,776.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,576.00	35,200.00

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INVOICE # 2008 [REDACTED]
DATE 31-08-2020
DUE DATE 30-09-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	24,640.00
SUBTOTAL				24,640.00
HST (ON) @ 13%				3,203.20
TOTAL				27,843.20
BALANCE DUE				CAD 27,843.20

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,203.20	24,640.00

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INVOICE # 2009 [REDACTED]
DATE 30-09-2020
DUE DATE 30-10-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	17,160.00
SUBTOTAL				17,160.00
HST (ON) @ 13%				2,230.80
TOTAL				19,390.80
BALANCE DUE				CAD 19,390.80

TAX SUMMARY

RATE	TAX	NET
HST (ON) @ 13%	2,230.80	17,160.00

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DUE DATE 30-07-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	15,996.00
SUBTOTAL				15,996.00
HST (ON) @ 13%				2,079.48
TOTAL				18,075.48
BALANCE DUE				CAD 18,075.48

TAX SUMMARY

RATE	TAX	NET
HST (ON) @ 13%	2,079.48	15,996.00

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DATE 30-06-2020
DUE DATE 30-07-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	15,996.00
SUBTOTAL				15,996.00
HST (ON) @ 13%				2,079.48
TOTAL				18,075.48
BALANCE DUE				CAD 18,075.48

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,079.48	15,996.00

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INVOICE # 2006 [REDACTED]
DATE 30-06-2020
DUE DATE 30-07-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	15,996.00
SUBTOTAL				15,996.00
HST (ON) @ 13%				2,079.48
TOTAL				18,075.48
BALANCE DUE				CAD 18,075.48

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,079.48	15,996.00

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DATE 30-06-2020
DUE DATE 30-07-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,663.00
SUBTOTAL				14,663.00
HST (ON) @ 13%				1,906.19
TOTAL				16,569.19
BALANCE DUE				CAD 16,569.19

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		1,906.19	14,663.00

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INVOICE # 2007-
DATE 31-07-2020
DUE DATE 30-08-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	38,400.00
SUBTOTAL				38,400.00
HST (ON) @ 13%				4,992.00
TOTAL				43,392.00
BALANCE DUE				CAD 43,392.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,992.00	38,400.00

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DATE 31-07-2020
DUE DATE 30-08-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,200.00
SUBTOTAL				35,200.00
HST (ON) @ 13%				4,576.00
TOTAL				39,776.00
BALANCE DUE				CAD 39,776.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,576.00	35,200.00

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INVOICE # 2008[REDACTED]
DATE 31-08-2020
DUE DATE 30-09-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	29,777.00
SUBTOTAL				29,777.00
HST (ON) @ 13%				3,871.01
TOTAL				33,648.01
BALANCE DUE				CAD 33,648.01

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,871.01	29,777.00

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INVOICE # 2008-
DATE 31-08-2020
DUE DATE 30-09-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	32,484.00
SUBTOTAL				32,484.00
HST (ON) @ 13%				4,222.92
TOTAL				36,706.92
BALANCE DUE				CAD 36,706.92

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,222.92	32,484.00

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INVOICE # 2009 [REDACTED]
DATE 30-09-2020
DUE DATE 30-10-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	27,720.00
SUBTOTAL				27,720.00
HST (ON) @ 13%				3,603.60
TOTAL				31,323.60
BALANCE DUE				CAD 31,323.60

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,603.60	27,720.00

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INVOICE # 2010-
DATE 31-10-2020
DUE DATE 30-11-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	27,720.00
SUBTOTAL				27,720.00
HST (ON) @ 13%				3,603.60
TOTAL				31,323.60
BALANCE DUE				CAD 31,323.60

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,603.60	27,720.00

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INVOICE # 2011 [REDACTED]
DATE 30-11-2020
DUE DATE 30-12-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	27,720.00
SUBTOTAL				27,720.00
HST (ON) @ 13%				3,603.60
TOTAL				31,323.60
BALANCE DUE				CAD 31,323.60

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,603.60	27,720.00

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TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	30,240.00
SUBTOTAL				30,240.00
HST (ON) @ 13%				3,931.20
TOTAL				34,171.20
BALANCE DUE				CAD 34,171.20

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,931.20	30,240.00

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INVOICE # 2012-
DATE 31-12-2020
DUE DATE 30-01-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	21,600.00
SUBTOTAL				21,600.00
HST (ON) @ 13%				2,808.00
TOTAL				24,408.00
BALANCE DUE				CAD 24,408.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,808.00	21,600.00

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INVOICE # 2012-
DATE 31-12-2020
DUE DATE 30-01-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	19,800.00
SUBTOTAL				19,800.00
HST (ON) @ 13%				2,574.00
TOTAL				22,374.00
BALANCE DUE				CAD 22,374.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,574.00	19,800.00

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INVOICE # 2012 [REDACTED]
DATE 31-12-2020
DUE DATE 30-01-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	21,600.00

SUBTOTAL	21,600.00
HST (ON) @ 13%	2,808.00
TOTAL	24,408.00
BALANCE DUE	CAD 24,408.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,808.00	21,600.00

GCstrategies Inc.
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GST/HST Registration No.:
121628366



INVOICE

BILL TO
CBSA
CANADA BORDER
SERVICES AGENCY
NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2101 [REDACTED]
DATE 31-01-2021
DUE DATE 02-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,004.00
SUBTOTAL				32,004.00
HST (ON) @ 13%				4,160.52
TOTAL				36,164.52
BALANCE DUE				CAD 36,164.52

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,160.52	32,004.00

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CANADA

INVOICE # 2101 [REDACTED]
DATE 31-01-2021
DUE DATE 02-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	16,500.00
SUBTOTAL				16,500.00
HST (ON) @ 13%				2,145.00
TOTAL				18,645.00
BALANCE DUE				CAD 18,645.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,145.00	16,500.00

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CANADA

INVOICE # 2102 [REDACTED]
DATE 28-02-2021
DUE DATE 30-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,004.00
SUBTOTAL				32,004.00
HST (ON) @ 13%				4,160.52
TOTAL				36,164.52
BALANCE DUE				CAD 36,164.52

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,160.52	32,004.00

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INVOICE # 2103 [REDACTED]
DATE 31-03-2021
DUE DATE 30-04-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	39,120.00
SUBTOTAL				39,120.00
HST (ON) @ 13%				5,085.60
TOTAL				44,205.60
BALANCE DUE				CAD 44,205.60

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		5,085.60	39,120.00

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INVOICE # 2101 [REDACTED]
DATE 31-01-2021
DUE DATE 02-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,004.00

SUBTOTAL 32,004.00
HST (ON) @ 13% 4,160.52
TOTAL 36,164.52
BALANCE DUE **CAD 36,164.52**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,160.52	32,004.00

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INVOICE # 2101 [REDACTED]
DATE 31-01-2021
DUE DATE 02-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,004.00

SUBTOTAL	32,004.00
HST (ON) @ 13%	4,160.52
TOTAL	36,164.52
BALANCE DUE	CAD 36,164.52

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,160.52	32,004.00

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INVOICE # 2011 [REDACTED]
DATE 30-11-2020
DUE DATE 30-12-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,240.00
SUBTOTAL				30,240.00
HST (ON) @ 13%				3,931.20
TOTAL				34,171.20
BALANCE DUE				CAD 34,171.20

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,931.20	30,240.00

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INVOICE # 2011-
DATE 30-11-2020
DUE DATE 30-12-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	30,240.00
SUBTOTAL				30,240.00
HST (ON) @ 13%				3,931.20
TOTAL				34,171.20
BALANCE DUE				CAD 34,171.20

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,931.20	30,240.00

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INVOICE # 2012-
DATE 31-12-2020
DUE DATE 30-01-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	24,480.00

SUBTOTAL 24,480.00
HST (ON) @ 13% 3,182.40
TOTAL 27,662.40
BALANCE DUE **CAD 27,662.40**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,182.40	24,480.00

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INVOICE # 2012 [REDACTED]
DATE 31-12-2020
DUE DATE 30-01-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	26,520.00
SUBTOTAL				26,520.00
HST (ON) @ 13%				3,447.60
TOTAL				29,967.60
BALANCE DUE				CAD 29,967.60

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,447.60	26,520.00

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INVOICE # 20123 [REDACTED]
DATE 31-12-2020
DUE DATE 30-01-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	18,720.00
SUBTOTAL				18,720.00
HST (ON) @ 13%				2,433.60
TOTAL				21,153.60
BALANCE DUE				CAD 21,153.60

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,433.60	18,720.00

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INVOICE # 2012-
DATE 31-12-2020
DUE DATE 30-01-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	18,720.00
SUBTOTAL				18,720.00
HST (ON) @ 13%				2,433.60
TOTAL				21,153.60
BALANCE DUE				CAD 21,153.60

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,433.60	18,720.00

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INVOICE # 2012[REDACTED]
DATE 31-12-2020
DUE DATE 30-01-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	18,720.00
SUBTOTAL				18,720.00
HST (ON) @ 13%				2,433.60
TOTAL				21,153.60
BALANCE DUE				CAD 21,153.60

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,433.60	18,720.00

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INVOICE # 2011 [REDACTED]
DATE 30-11-2020
DUE DATE 30-12-2020
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,760.00

SUBTOTAL	32,760.00
HST (ON) @ 13%	4,258.80
TOTAL	37,018.80
BALANCE DUE	CAD 37,018.80

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,258.80	32,760.00

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INVOICE # 2101 [REDACTED]
DATE 31-01-2021
DUE DATE 02-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	34,671.00
SUBTOTAL				34,671.00
HST (ON) @ 13%				4,507.23
TOTAL				39,178.23
BALANCE DUE				CAD 39,178.23

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,507.23	34,671.00

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INVOICE # 2102 [REDACTED]
DATE 28-02-2021
DUE DATE 30-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	21,276.00

SUBTOTAL 21,276.00
HST (ON) @ 13% 2,765.88
TOTAL 24,041.88
BALANCE DUE **CAD 24,041.88**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,765.88	21,276.00

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INVOICE # 2102 [REDACTED]
DATE 28-02-2021
DUE DATE 30-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	21,276.00

SUBTOTAL 21,276.00
HST (ON) @ 13% 2,765.88
TOTAL 24,041.88
BALANCE DUE **CAD 24,041.88**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,765.88	21,276.00

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INVOICE # 2012-
DATE 31-12-2020
DUE DATE 30-01-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	24,480.00
SUBTOTAL				24,480.00
HST (ON) @ 13%				3,182.40
TOTAL				27,662.40
BALANCE DUE				CAD 27,662.40

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,182.40	24,480.00

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INVOICE # 2102 [REDACTED]
DATE 28-02-2021
DUE DATE 30-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	24,349.00

SUBTOTAL	24,349.00
HST (ON) @ 13%	3,165.37
TOTAL	27,514.37
BALANCE DUE	CAD 27,514.37

TAX SUMMARY

RATE	TAX	NET
HST (ON) @ 13%	3,165.37	24,349.00

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INVOICE # 2101 [REDACTED]
DATE 31-01-2021
DUE DATE 02-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Deliverables against [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	490,200.00

SUBTOTAL 490,200.00
HST (ON) @ 13% 63,726.00
TOTAL 553,926.00
BALANCE DUE **CAD 553,926.00**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		63,726.00	490,200.00

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INVOICE # 2109 [REDACTED]
DATE 01-10-2021
DUE DATE 31-10-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Deliverables against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	296,800.00
SUBTOTAL				296,800.00
HST (ON) @ 13%				38,584.00
TOTAL				335,384.00
BALANCE DUE				CAD 335,384.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		38,584.00	296,800.00

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INVOICE # 2102 [REDACTED]
DATE 28-02-2021
DUE DATE 30-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,004.00

SUBTOTAL 32,004.00
HST (ON) @ 13% 4,160.52
TOTAL 36,164.52
BALANCE DUE **CAD 36,164.52**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,160.52	32,004.00

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INVOICE # 2102-
DATE 28-02-2021
DUE DATE 30-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	32,004.00

SUBTOTAL 32,004.00
HST (ON) @ 13% 4,160.52
TOTAL 36,164.52
BALANCE DUE **CAD 36,164.52**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,160.52	32,004.00

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INVOICE # 2102 [REDACTED]
DATE 28-02-2021
DUE DATE 30-03-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,004.00

SUBTOTAL 32,004.00
HST (ON) @ 13% 4,160.52
TOTAL 36,164.52
BALANCE DUE **CAD 36,164.52**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,160.52	32,004.00

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INVOICE # 2102 [REDACTED]
DATE 26-03-2021
DUE DATE 25-04-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	10,322.00

SUBTOTAL 10,322.00
HST (ON) @ 13% 1,341.86
TOTAL 11,663.86
BALANCE DUE **CAD 11,663.86**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		1,341.86	10,322.00

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INVOICE # 2102 [REDACTED]
DATE 26-03-2021
DUE DATE 25-04-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	10,728.00

SUBTOTAL 10,728.00
HST (ON) @ 13% 1,394.64
TOTAL 12,122.64
BALANCE DUE **CAD 12,122.64**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		1,394.64	10,728.00

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INVOICE # 2102 [REDACTED]
DATE 26-03-2021
DUE DATE 25-04-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	10,728.00

SUBTOTAL 10,728.00
HST (ON) @ 13% 1,394.64
TOTAL 12,122.64
BALANCE DUE **CAD 12,122.64**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		1,394.64	10,728.00

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INVOICE # 2103 [REDACTED]
DATE 02-04-2021
DUE DATE 02-05-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,200.00

SUBTOTAL 31,200.00
HST (ON) @ 13% 4,056.00
TOTAL 35,256.00
BALANCE DUE **CAD 35,256.00**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,056.00	31,200.00

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OTTAWA ON K1A 0L5
CANADA

INVOICE # 2103 [REDACTED]
DATE 31-03-2021
DUE DATE 30-04-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,000.00

SUBTOTAL	30,000.00
HST (ON) @ 13%	3,900.00
TOTAL	33,900.00
BALANCE DUE	CAD 33,900.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,900.00	30,000.00

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GST/HST Registration No.:
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INVOICE

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SERVICES AGENCY
NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2103 [REDACTED]
DATE 31-03-2021
DUE DATE 30-04-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,200.00
SUBTOTAL				31,200.00
HST (ON) @ 13%				4,056.00
TOTAL				35,256.00
BALANCE DUE				CAD 35,256.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,056.00	31,200.00

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CANADA

INVOICE # 2103 [REDACTED]
DATE 02-04-2021
DUE DATE 02-05-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,200.00

SUBTOTAL	31,200.00
HST (ON) @ 13%	4,056.00
TOTAL	35,256.00
BALANCE DUE	CAD 35,256.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,056.00	31,200.00

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INVOICE # 2103 [REDACTED]
DATE 02-04-2021
DUE DATE 02-05-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,800.00

SUBTOTAL	33,800.00
HST (ON) @ 13%	4,394.00
TOTAL	38,194.00
BALANCE DUE	CAD 38,194.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,394.00	33,800.00

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INVOICE # 2103 [REDACTED]
DATE 31-03-2021
DUE DATE 30-04-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,000.00

SUBTOTAL 30,000.00
HST (ON) @ 13% 3,900.00
TOTAL 33,900.00
BALANCE DUE **CAD 33,900.00**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,900.00	30,000.00

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INVOICE # 2103 [REDACTED]
DATE 31-03-2021
DUE DATE 30-04-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,200.00

SUBTOTAL	31,200.00
HST (ON) @ 13%	4,056.00
TOTAL	35,256.00
BALANCE DUE	CAD 35,256.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,056.00	31,200.00

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INVOICE # 2104-
DATE 30-04-2021
DUE DATE 30-05-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	25,596.00
SUBTOTAL				25,596.00
HST (ON) @ 13%				3,327.48
TOTAL				28,923.48
BALANCE DUE				CAD 28,923.48

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,327.48	25,596.00

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INVOICE # 2104 [REDACTED]
DATE 30-04-2021
DUE DATE 30-05-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	25,596.00
SUBTOTAL				25,596.00
HST (ON) @ 13%				3,327.48
TOTAL				28,923.48
BALANCE DUE				CAD 28,923.48

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,327.48	25,596.00

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INVOICE # 2104 [REDACTED]
DATE 30-04-2021
DUE DATE 30-05-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	27,729.00

SUBTOTAL	27,729.00
HST (ON) @ 13%	3,604.77
TOTAL	31,333.77
BALANCE DUE	CAD 31,333.77

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,604.77	27,729.00

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INVOICE # 2104-
DATE 30-04-2021
DUE DATE 30-05-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	25,596.00
SUBTOTAL				25,596.00
HST (ON) @ 13%				3,327.48
TOTAL				28,923.48
BALANCE DUE				CAD 28,923.48

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,327.48	25,596.00

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INVOICE # 2104 [REDACTED]
DATE 30-04-2021
DUE DATE 30-05-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	25,596.00
SUBTOTAL				25,596.00
HST (ON) @ 13%				3,327.48
TOTAL				28,923.48
BALANCE DUE				CAD 28,923.48

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,327.48	25,596.00

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INVOICE # 2103 [REDACTED]
DATE 31-03-2021
DUE DATE 30-04-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,600.00

SUBTOTAL	33,600.00
HST (ON) @ 13%	4,368.00
TOTAL	37,968.00
BALANCE DUE	CAD 37,968.00

TAX SUMMARY

RATE	TAX	NET
HST (ON) @ 13%	4,368.00	33,600.00

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INVOICE # 2108 [REDACTED]
DATE 31-08-2021
DUE DATE 30-09-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	19,917.00

SUBTOTAL 19,917.00
HST (ON) @ 13% 2,589.21
TOTAL 22,506.21
BALANCE DUE **CAD 22,506.21**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,589.21	19,917.00

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INVOICE # 2109 [REDACTED]
DATE 01-10-2021
DUE DATE 31-10-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00

SUBTOTAL 14,400.00
HST (ON) @ 13% 1,872.00
TOTAL 16,272.00
BALANCE DUE **CAD 16,272.00**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		1,872.00	14,400.00

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INVOICE # 2110-
DATE 31-10-2021
DUE DATE 30-11-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	16,200.00

SUBTOTAL	16,200.00
HST (ON) @ 13%	2,106.00
TOTAL	18,306.00
BALANCE DUE	CAD 18,306.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,106.00	16,200.00

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INVOICE # 2111 [REDACTED]
DATE 30-11-2021
DUE DATE 30-12-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	19,800.00

SUBTOTAL	19,800.00
HST (ON) @ 13%	2,574.00
TOTAL	22,374.00
BALANCE DUE	CAD 22,374.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		2,574.00	19,800.00

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INVOICE # 2112 [REDACTED]
DATE 31-12-2021
DUE DATE 30-01-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	10,800.00

SUBTOTAL	10,800.00
HST (ON) @ 13%	1,404.00
TOTAL	12,204.00
BALANCE DUE	CAD 12,204.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		1,404.00	10,800.00

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INVOICE # 2104 [REDACTED]
DATE 30-04-2021
DUE DATE 30-05-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	15,600.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	16,800.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	12,000.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	12,000.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	13,200.00

SUBTOTAL	256,800.00
HST (ON) @ 13%	33,384.00
TOTAL	290,184.00
BALANCE DUE	CAD 290,184.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		33,384.00	256,800.00

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INVOICE # 2105-
DATE 31-05-2021
DUE DATE 30-06-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services against			HST ON	35,844.00
Services Services against			HST ON	35,844.00
Services Services against			HST ON	35,844.00
Services Services against			HST ON	35,844.00
Services Services against			HST ON	38,831.00
Services Services against			HST ON	35,844.00
Services Services against			HST ON	35,844.00
Services Services against			HST ON	35,844.00
Services Services against			HST ON	35,844.00

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services against [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,844.00
Services Services against [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,844.00
Services Services against [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,844.00
Services Services against [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	41,818.00
Services Services against [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,844.00
Services Services against [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	29,870.00
Services Services against [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	29,870.00
Services Services against [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,844.00
Services Services against [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,857.00

SUBTOTAL 639,218.00
 HST (ON) @ 13% 83,098.34
 TOTAL 722,316.34
 BALANCE DUE **CAD 722,316.34**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		83,098.34	639,218.00

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INVOICE # 2106 [REDACTED]
DATE 30-06-2021
DUE DATE 30-07-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,196.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,196.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,196.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,196.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	38,129.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,196.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,196.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,196.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,680.00

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,680.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,196.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,196.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,960.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,680.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	26,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	26,400.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,680.00
Services Services against [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,263.00

SUBTOTAL	603,636.00
HST (ON) @ 13%	78,472.68
TOTAL	682,108.68
BALANCE DUE	CAD 682,108.68

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		78,472.68	603,636.00

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INVOICE # 2107 [REDACTED]
DATE 31-07-2021
DUE DATE 30-08-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,240.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,240.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,240.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,240.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,400.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,240.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,240.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,240.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,240.00

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services ████████████████████ ████████████████████	██████████	██████████	HST ON	30,240.00
Services ████████████████████ ████████████████████	██████████	██████████	HST ON	30,240.00
Services ████████████████████ ████████████████████	██████████	██████████	HST ON	0.00
Services ████████████████████ ████████████████████	██████████	██████████	HST ON	35,280.00
Services ████████████████████ ████████████████████	██████████	██████████	HST ON	30,240.00
Services ████████████████████ ████████████████████	██████████	██████████	HST ON	25,200.00
Services ████████████████████ ████████████████████	██████████	██████████	HST ON	0.00
Services ████████████████████ ████████████████████	██████████	██████████	HST ON	30,240.00
Services ████████████████████ ████████████████████	██████████	██████████	HST ON	27,720.00

SUBTOTAL 487,480.00
 HST (ON) @ 13% 63,372.40
 TOTAL 550,852.40
 BALANCE DUE **CAD 550,852.40**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		63,372.40	487,480.00

GCstrategies Inc.
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 GST/HST Registration No.:
 121628366



gcstrategies

INVOICE

BILL TO
 CBSA
 CANADA BORDER
 SERVICES AGENCY
 NC REGION
 OTTAWA ON K1A 0L5
 CANADA

INVOICE # 2108 [REDACTED]
DATE 31-08-2021
DUE DATE 30-09-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,680.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,680.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,680.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,680.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	34,320.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,680.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,680.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,680.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,164.00

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,164.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,164.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,164.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	0.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,164.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	23,470.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	23,470.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,164.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	29,040.00

SUBTOTAL 501,044.00
 HST (ON) @ 13% 65,135.72
 TOTAL 566,179.72
 BALANCE DUE **CAD 566,179.72**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		65,135.72	501,044.00

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INVOICE

BILL TO
 CBSA
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 SERVICES AGENCY
 NC REGION
 OTTAWA ON K1A 0L5
 CANADA

INVOICE # 2019-
DATE 01-10-2021
DUE DATE 31-10-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [Redacted]	[Redacted]	[Redacted]	HST ON	31,680.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	31,680.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	31,680.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	31,680.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	34,320.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	31,680.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	31,680.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	31,680.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	28,800.00

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,680.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,800.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,680.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,800.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	24,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	26,400.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,800.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	29,040.00

SUBTOTAL	542,080.00
HST (ON) @ 13%	70,470.40
TOTAL	612,550.40
BALANCE DUE	CAD 612,550.40

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		70,470.40	542,080.00

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INVOICE # 2110-
DATE 31-10-2021
DUE DATE 30-11-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [Redacted]	[Redacted]	[Redacted]	HST ON	36,156.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	36,156.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	36,156.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	36,156.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	39,169.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	36,156.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	36,156.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	36,156.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	32,004.00

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,156.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,004.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,156.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,004.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	26,670.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,130.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,004.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,143.00

SUBTOTAL 610,532.00
 HST (ON) @ 13% 79,369.16
 TOTAL 689,901.16
 BALANCE DUE **CAD 689,901.16**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		79,369.16	610,532.00

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INVOICE # 2111-
DATE 30-11-2021
DUE DATE 30-12-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [Redacted]	[Redacted]	[Redacted]	HST ON	35,844.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	35,844.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	35,844.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	35,844.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	38,831.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	35,844.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	35,844.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	35,844.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	24,000.00

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,844.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,844.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,844.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,600.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	29,870.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	29,870.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,600.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	32,857.00

SUBTOTAL 609,068.00
 HST (ON) @ 13% 79,178.84
 TOTAL 688,246.84
 PAYMENT 506,871.89
 BALANCE DUE **CAD 181,374.95**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		79,178.84	609,068.00

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INVOICE # 2112 [REDACTED]
DATE 20-01-2022
DUE DATE 19-02-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,120.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,120.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,120.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,120.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,880.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,120.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,120.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,120.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED] [REDACTED]			HST ON	33,120.00
Services [REDACTED] [REDACTED]			HST ON	25,596.00
Services [REDACTED] [REDACTED]			HST ON	33,120.00
Services [REDACTED] [REDACTED]			HST ON	28,000.00
Services [REDACTED] [REDACTED]			HST ON	0.00
Services [REDACTED] [REDACTED]			HST ON	21,330.00
Services [REDACTED] [REDACTED]			HST ON	21,330.00
Services [REDACTED] [REDACTED]			HST ON	25,596.00
Services [REDACTED] [REDACTED]			HST ON	30,360.00

SUBTOTAL 500,572.00
 HST (ON) @ 13% 65,074.36
 TOTAL 565,646.36
 BALANCE DUE **CAD 565,646.36**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		65,074.36	500,572.00

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INVOICE

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 SERVICES AGENCY
 NC REGION
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 CANADA

INVOICE # 2201-
DATE 31-01-2022
DUE DATE 02-03-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [Redacted]	[Redacted]	[Redacted]	HST ON	26,880.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	26,880.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	34,800.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	34,800.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	37,700.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	34,800.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	26,880.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	34,800.00
Services [Redacted]	[Redacted]	[Redacted]	HST ON	26,880.00

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	34,800.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	26,880.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	26,880.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	34,800.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	22,400.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	22,400.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	26,880.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,900.00

SUBTOTAL 539,360.00
 HST (ON) @ 13% 70,116.80
 TOTAL 609,476.80
 BALANCE DUE **CAD 609,476.80**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		70,116.80	539,360.00

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INVOICE

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SERVICES AGENCY
NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2203 [REDACTED]
DATE 31-03-2022
DUE DATE 30-04-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	29,436.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	29,436.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	39,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	29,436.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,000.00

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	0.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	29,436.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	39,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,000.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,000.00

SUBTOTAL 720,744.00
 HST (ON) @ 13% 93,696.72
 TOTAL 814,440.72
BALANCE DUE CAD 814,440.72

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		93,696.72	720,744.00

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INVOICE

BILL TO
CBSA
CANADA BORDER
SERVICES AGENCY
NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2202-
DATE 28-02-2022
DUE DATE 30-03-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,800.00
Services [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,800.00
Services [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,804.00
Services [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,804.00
Services [REDACTED]	[REDACTED]	[REDACTED]	HST ON	39,871.00
Services [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,804.00
Services [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,800.00
Services [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,804.00
Services [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,800.00

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,804.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,804.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,804.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	0.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,800.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,670.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,670.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,804.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,737.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	12,129.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	11,196.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	11,196.00
Services [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	11,196.00

SUBTOTAL 619,097.00
 HST (ON) @ 13% 80,482.61
 TOTAL 699,579.61
BALANCE DUE CAD 699,579.61

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		80,482.61	619,097.00

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INVOICE

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NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2105 [REDACTED]
DATE 31-05-2021
DUE DATE 30-06-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	11,440.00

SUBTOTAL 11,440.00
HST (ON) @ 13% 1,487.20
TOTAL 12,927.20
BALANCE DUE **CAD 12,927.20**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		1,487.20	11,440.00

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INVOICE # 2106-
DATE 30-06-2021
DUE DATE 30-07-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for			HST ON	38,129.00

SUBTOTAL 38,129.00
HST (ON) @ 13% 4,956.77
TOTAL 43,085.77
BALANCE DUE **CAD 43,085.77**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,956.77	38,129.00

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INVOICE

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OTTAWA ON K1A 0L5
CANADA

INVOICE # 2107 [REDACTED]
DATE 31-07-2021
DUE DATE 30-08-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,400.00

SUBTOTAL 36,400.00
HST (ON) @ 13% 4,732.00
TOTAL 41,132.00
BALANCE DUE **CAD 41,132.00**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,732.00	36,400.00

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GST/HST Registration No.:
121628366



INVOICE

BILL TO

CBSA
CANADA BORDER
SERVICES AGENCY
NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2108 [REDACTED]
DATE 31-08-2021
DUE DATE 30-09-2021
TERMS Net 30

ACTIVITY	QUANTITY	RATE	TAX	AMOUNT
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	34,320.00

PAID

SUBTOTAL	34,320.00
HST (ON) @ 13%	4,461.60
TOTAL	38,781.60
PAYMENT	38,781.60
BALANCE DUE	CAD 0.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,461.60	34,320.00

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INVOICE # 2109 [REDACTED]
DATE 30-09-2021
DUE DATE 30-10-2021
TERMS Net 30

ACTIVITY	QUANTITY	RATE	TAX	AMOUNT
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	34,320.00

PAID

SUBTOTAL	34,320.00
HST (ON) @ 13%	4,461.60
TOTAL	38,781.60
PAYMENT	38,781.60
BALANCE DUE	CAD 0.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		4,461.60	34,320.00

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INVOICE # 2110 [REDACTED]
DATE 31-10-2021
DUE DATE 30-11-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	39,169.00

SUBTOTAL	39,169.00
HST (ON) @ 13%	5,091.97
TOTAL	44,260.97
BALANCE DUE	CAD 44,260.97

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		5,091.97	39,169.00

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INVOICE # 2105 [REDACTED]
DATE 30-04-2021
DUE DATE 30-05-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,076.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	15,249.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,076.00

SUBTOTAL 43,401.00
HST (ON) @ 13% 5,642.13
TOTAL 49,043.13
BALANCE DUE **CAD 49,043.13**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		5,642.13	43,401.00

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INVOICE # 2107 [REDACTED]
DATE 31-07-2021
DUE DATE 30-08-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	43,005.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	34,404.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	43,005.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	43,005.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	43,005.00

[REDACTED]	SUBTOTAL	206,424.00
	HST (ON) @ 13%	26,835.12
	TOTAL	233,259.12
	BALANCE DUE	CAD 233,259.12

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		26,835.12	206,424.00

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INVOICE # 2109 [REDACTED]
DATE 01-10-2021
DUE DATE 31-10-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	37,500.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,000.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	37,500.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	37,500.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	37,500.00

[REDACTED]	SUBTOTAL	180,000.00
	HST (ON) @ 13%	23,400.00
	TOTAL	203,400.00
	BALANCE DUE	CAD 203,400.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		23,400.00	180,000.00

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INVOICE # 2111 [REDACTED]
DATE 30-11-2021
DUE DATE 30-12-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	21,300.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	0.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	25,995.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	26,595.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,000.00

[REDACTED]	SUBTOTAL	103,890.00
	HST (ON) @ 13%	13,505.70
	TOTAL	117,395.70
	BALANCE DUE	CAD 117,395.70

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		13,505.70	103,890.00

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INVOICE # 2112 [REDACTED]
DATE 31-12-2021
DUE DATE 30-01-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	21,405.00
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	36,720.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	16,095.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	15,855.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	13,395.00
[REDACTED]				
SUBTOTAL				103,470.00
HST (ON) @ 13%				13,451.10
TOTAL				116,921.10
BALANCE DUE				CAD 116,921.10

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		13,451.10	103,470.00

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INVOICE # 2106 [REDACTED]
DATE 30-06-2021
DUE DATE 30-07-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	6,000.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	4,800.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	6,000.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	6,000.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	6,000.00

[REDACTED]	SUBTOTAL	28,800.00
	HST (ON) @ 13%	3,744.00
	TOTAL	32,544.00
	BALANCE DUE	CAD 32,544.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,744.00	28,800.00

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INVOICE # 2108 [REDACTED]
DATE 31-08-2021
DUE DATE 30-09-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,000.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	26,400.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	28,500.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,000.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,000.00

[REDACTED]	SUBTOTAL	147,900.00
	HST (ON) @ 13%	19,227.00
	TOTAL	167,127.00
	BALANCE DUE	CAD 167,127.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		19,227.00	147,900.00

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INVOICE # 2110 [REDACTED]
DATE 31-10-2021
DUE DATE 30-11-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,405.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	24,324.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,405.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,195.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,405.00

[REDACTED]	SUBTOTAL	145,734.00
	HST (ON) @ 13%	18,945.42
	TOTAL	164,679.42
	BALANCE DUE	CAD 164,679.42

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		18,945.42	145,734.00

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INVOICE # 2109 [REDACTED]
DATE 01-10-2021
DUE DATE 31-10-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	8,400.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	6,500.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	22,800.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	15,600.00

[REDACTED]	SUBTOTAL	53,300.00
	HST (ON) @ 13%	6,929.00
	TOTAL	60,229.00
	BALANCE DUE	CAD 60,229.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		6,929.00	53,300.00

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INVOICE # 2111 [REDACTED]
DATE 30-11-2021
DUE DATE 30-12-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	23,760.00

SUBTOTAL	23,760.00
HST (ON) @ 13%	3,088.80
TOTAL	26,848.80
BALANCE DUE	CAD 26,848.80

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,088.80	23,760.00

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INVOICE # 2201 [REDACTED]
DATE 31-01-2022
DUE DATE 02-03-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,850.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	22,693.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	37,395.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	22,164.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	29,124.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	15,620.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	25,440.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	0.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,500.00

[REDACTED]	SUBTOTAL	219,786.00
	HST (ON) @ 13%	28,572.18
	TOTAL	248,358.18
	BALANCE DUE	CAD 248,358.18

TAX SUMMARY

RATE

TAX

NET

HST (ON) @ 13%

28,572.18

219,786.00

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INVOICE # 2108 [REDACTED]
DATE 31-08-2021
DUE DATE 30-09-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	41,400.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	35,880.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,360.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	43,200.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,120.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	0.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,120.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,360.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,120.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	33,120.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	41,400.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	40,800.00

SUBTOTAL 395,880.00
HST (ON) @ 13% 51,464.40
TOTAL 447,344.40
BALANCE DUE **CAD 447,344.40**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		51,464.40	395,880.00

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INVOICE # 2108 [REDACTED]
DATE 31-08-2021
DUE DATE 30-09-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	3,600.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	10,400.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	23,364.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	8,411.00

[REDACTED]	SUBTOTAL	45,775.00
	HST (ON) @ 13%	5,950.75
	TOTAL	51,725.75
	BALANCE DUE	CAD 51,725.75

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		5,950.75	45,775.00

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INVOICE # 2110 [REDACTED]
DATE 31-10-2021
DUE DATE 30-11-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	6,084.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	5,369.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	18,000.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	10,400.00

[REDACTED]	SUBTOTAL	39,853.00
	HST (ON) @ 13%	5,180.89
	TOTAL	45,033.89
	BALANCE DUE	CAD 45,033.89

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		5,180.89	39,853.00

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INVOICE # 2112 [REDACTED]
DATE 31-12-2021
DUE DATE 30-01-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	24,795.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	19,283.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	24,000.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	2,232.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	19,440.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	0.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	21,204.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	0.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,500.00

[REDACTED]	SUBTOTAL	142,454.00
	HST (ON) @ 13%	18,519.02
	TOTAL	160,973.02
	BALANCE DUE	CAD 160,973.02

TAX SUMMARY

RATE

TAX

NET

HST (ON) @ 13%

18,519.02

142,454.00

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INVOICE # 2112 [REDACTED]
DATE 31-12-2021
DUE DATE 30-01-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00

SUBTOTAL	14,400.00
HST (ON) @ 13%	1,872.00
TOTAL	16,272.00
BALANCE DUE	CAD 16,272.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		1,872.00	14,400.00

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INVOICE # 2202 [REDACTED]
DATE 28-02-2022
DUE DATE 30-03-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	6,000.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	6,500.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	16,305.00
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	10,400.00

[REDACTED]	SUBTOTAL	39,205.00
	HST (ON) @ 13%	5,096.65
	TOTAL	44,301.65
	BALANCE DUE	CAD 44,301.65

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		5,096.65	39,205.00

GCstrategies Inc.
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Ottawa ON K1P 5N7
+1613 6955655
finance@gcstrategies.ca
GST/HST Registration No.:
121628366



INVOICE

BILL TO

CBSA
CANADA BORDER
SERVICES AGENCY
NC REGION
OTTAWA ON K1A 0L5
CANADA

INVOICE # 2111-
DATE 23-12-2021
DUE DATE 22-01-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services from 			HST ON	116,000.00

SUBTOTAL 116,000.00
HST (ON) @ 13% 15,080.00
TOTAL 131,080.00
BALANCE DUE **CAD 131,080.00**

TAX SUMMARY

RATE	TAX	NET
HST (ON) @ 13%	15,080.00	116,000.00

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NC REGION
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CANADA

INVOICE # 2108 [REDACTED]
DATE 31-08-2021
DUE DATE 30-09-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT	
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	24,000.00	
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	24,000.00	
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	24,000.00	
[REDACTED]				SUBTOTAL	72,000.00
[REDACTED]				HST (ON) @ 13%	9,360.00
				TOTAL	81,360.00
				BALANCE DUE	CAD 81,360.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		9,360.00	72,000.00

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CANADA

INVOICE # 2109 [REDACTED]
DATE 01-10-2021
DUE DATE 31-10-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT	
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00	
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00	
Services Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	14,400.00	
[REDACTED]				SUBTOTAL	43,200.00
[REDACTED]				HST (ON) @ 13%	5,616.00
				TOTAL	48,816.00
				BALANCE DUE	CAD 48,816.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		5,616.00	43,200.00

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INVOICE # 2111 [REDACTED]
DATE 30-11-2021
DUE DATE 30-12-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,200.00
Services [REDACTED]	[REDACTED]	[REDACTED]	HST ON	30,564.00
Services [REDACTED]	[REDACTED]	[REDACTED]	HST ON	31,200.00
[REDACTED]		SUBTOTAL		92,964.00
[REDACTED]		HST (ON) @ 13%		12,085.32
		TOTAL		105,049.32
		BALANCE DUE		CAD 105,049.32

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		12,085.32	92,964.00

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INVOICE # 2112 [REDACTED]
DATE 31-12-2021
DUE DATE 30-01-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	25,596.00
SUBTOTAL				25,596.00
HST (ON) @ 13%				3,327.48
TOTAL				28,923.48
BALANCE DUE				CAD 28,923.48

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,327.48	25,596.00

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INVOICE # 2201 [REDACTED]
DATE 15-02-2022
DUE DATE 17-03-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	26,880.00
SUBTOTAL				26,880.00
HST (ON) @ 13%				3,494.40
TOTAL				30,374.40
BALANCE DUE				CAD 30,374.40

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,494.40	26,880.00

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INVOICE # 2202 [REDACTED]
DATE 28-02-2022
DUE DATE 30-03-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	25,596.00
SUBTOTAL				25,596.00
HST (ON) @ 13%				3,327.48
TOTAL				28,923.48
BALANCE DUE				CAD 28,923.48

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,327.48	25,596.00

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CANADA

INVOICE # 2203 [REDACTED]
DATE 31-03-2022
DUE DATE 30-04-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	29,436.00
SUBTOTAL				29,436.00
HST (ON) @ 13%				3,826.68
TOTAL				33,262.68
BALANCE DUE				CAD 33,262.68

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		3,826.68	29,436.00

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INVOICE # 2111 [REDACTED]
DATE 30-11-2021
DUE DATE 30-12-2021
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services Services for [REDACTED]	[REDACTED]	[REDACTED]	HST ON	4,800.00
SUBTOTAL				4,800.00
HST (ON) @ 13%				624.00
TOTAL				5,424.00
BALANCE DUE				CAD 5,424.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		624.00	4,800.00

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NC REGION
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CANADA

INVOICE # 2202[REDACTED]
DATE 28-02-2022
DUE DATE 30-03-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services				
Services from [REDACTED]			HST ON	85,000.00
[REDACTED]				
[REDACTED]				

SUBTOTAL	85,000.00
HST (ON) @ 13%	11,050.00
TOTAL	96,050.00
BALANCE DUE	CAD 96,050.00

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		11,050.00	85,000.00

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INVOICE # 2203-
DATE 31-03-2022
DUE DATE 30-04-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services			HST ON	87,000.00
Services from				

SUBTOTAL 87,000.00
HST (ON) @ 13% 11,310.00
TOTAL 98,310.00
BALANCE DUE **CAD 98,310.00**

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		11,310.00	87,000.00

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INVOICE # 2203 [REDACTED]
DATE 31-03-2022
DUE DATE 30-04-2022
TERMS Net 30

ACTIVITY	QTY	RATE	TAX	AMOUNT
Services for [REDACTED] [REDACTED]	[REDACTED]	[REDACTED]	HST ON	39,130.00

SUBTOTAL	39,130.00
HST (ON) @ 13%	5,086.90
TOTAL	44,216.90
BALANCE DUE	CAD 44,216.90

TAX SUMMARY

	RATE	TAX	NET
HST (ON) @ 13%		5,086.90	39,130.00

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2019001032-5121005415 Only \$10,980 applies to ArriveCAN	3
2019001032-5121009916 Only \$8,490 applies to ArriveCAN	4
2019001032-5121011529 Only \$1,698 applies to ArriveCAN	5
2019001032-5122000922	6



From	To
<p>Mapiesoft Group 1545 Carling Ave., Suite 702 Ottawa, On K1Z 8P9 Canada</p> <p>GST REGISTRATION No. 89441 4986 RT QST REGISTRATION No. 1217972996</p>	<p>Attn: Accounts Payable Canada Border Services Agency 333 North River Road, Vanier Towers Ottawa, Ontario, K1L 8B9</p>

INVOICE	Invoice Date	Invoice Number	Term
	30-Jun-2020	MSC-20-1706	30

Period: 01 Jun 2020 - 30 Jun 2020
Contract #: 2019001032
Financial Code 191030030

Consultant	Description	Qty	Amount
			\$18,678.00

HST (13 %)	\$2,428.14
--------------	------------

Total Amount Due	CDN	\$21,106.14
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For billing inquiries, please contact [REDACTED]



From Maplesoft Group 1545 Carling Ave., Suite 702 Ottawa, On K1Z 8P9 Canada GST REGISTRATION No. 89441 4986 RT QST REGISTRATION No. 1217972996	To Attn: Accounts Payable Canada Border Services Agency 333 North River Road, Vanier Towers Ottawa, Ontario, K1L 8B9
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INVOICE	Invoice Date	Invoice Number	Term
	31-Jul-2020	MSC-20-1986	30

Period: 01 Jul 2020 - 31 Jul 2020
Contract #: 2019001032
Standing offer #: EN578-055605/688/EI
Financial Code 191030030

Consultant	Description	Qty	Amount
			\$17,548.83

HST (13 %)	\$2,281.35
-------------	------------

Total Amount Due	CDN	\$19,830.18
-------------------------	------------	--------------------

For billing inquiries, please contact [REDACTED]



From	To
Maplesoft Group 1545 Carling Ave., Suite 702 Ottawa, On K1Z 8P9 Canada GST REGISTRATION No. 89441 4986 RT QST REGISTRATION No. 1217972996	Attn: Accounts Payable Canada Border Services Agency 333 North River Road, Vanier Towers Ottawa, Ontario, K1L 8B9

INVOICE	Invoice Date	Invoice Number	Term
	31-Oct-2020	MSC-20-2620	30

Period: 01 Oct 2020 - 31 Oct 2020
Contract #: 2019001032
Standing offer #: EN578-055605/688/EI
Financial Code 191030030

Consultant	Description	Qty	Amount
			\$16,131.00

HST (13 %)	\$2,097.03
-------------	------------

Total Amount Due	CDN	\$18,228.03
-------------------------	------------	--------------------

For billing inquiries, please contact [REDACTED]



From	To
Maplesoft Group 1545 Carling Ave., Suite 702 Ottawa, On K1Z 8P9 Canada GST REGISTRATION No. 89441 4986 RT QST REGISTRATION No. 1217972996	Attn: Accounts Payable Canada Border Services Agency 333 North River Road, Vanier Towers Ottawa, Ontario, K1L 8B9

INVOICE	Invoice Date	Invoice Number	Term
	30-Nov-2020	MSC-20-2785	30

Period: 01 Nov 2020 - 30 Nov 2020
Contract #: 2019001032
Standing offer #: EN578-055605/688/EI
Financial Code 191030030

Consultant	Description	Qty	Amount
			\$11,147.37
	HST (13 %)		\$1,449.16
Total Amount Due		CDN	\$12,596.53

For billing inquiries, please contact [REDACTED]



From	To
Maplesoft Group 1545 Carling Ave., Suite 702 Ottawa, On K1Z 8P9 Canada GST REGISTRATION No. 89441 4986 RT QST REGISTRATION No. 1217972996	Attn: Accounts Payable Canada Border Services Agency 333 North River Road, Vanier Towers Ottawa, Ontario, K1L 8B9

INVOICE	Invoice Date	Invoice Number	Term
	30-Apr-2021	MSC-21-0956	30

Period: 01 Apr 2021 - 30 Apr 2021
Contract #: 2019001032
Standing offer #: EN578-055605/688/EI
Financial Code 191030030

Consultant	Description	Qty	Amount
			\$16,980.00
	HST (13 %)		\$2,207.40
Total Amount Due		CDN	\$19,187.40

For billing inquiries, please contact [REDACTED]

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2020001977_5121003825_23889	4
2020001977_5121003841_23889	5
2020001977_5121003844_23889	6
2020001977_5121005657_24980	7
2020001977_5121005658_24980	8
2020001977_5121006751_22806	9
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CANADA BORDER SERVICES AGENCY
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105 RUE MCGILL
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Page: 1
Invoice No/No. de la facture: 11311308
Invoice Date/Date de la facture: 05/03/2020
Customer Number/No. du client: ACC2028-1
Payment Terms/Modalités de paiement: Net 30
Branch/succursale: ON006

For billing questions, please call/Pour des questions de facturation s'il vous plaît appelez 1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
04/01/2020 - 04/30/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				23,889.31
	SUBTOTAL/Totale:				23,889.31
	Total HST/Montant TVH Total	871072369RT:			3,105.60
TOTAL AMOUNT DUE/Montant Total Dû :			\$	26,994.91	CAD

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Invoice No/No. de la facture: 11364365
Invoice Date/Date de la facture: 05/31/2020
Customer Number/No. du client: ACC2028-1
Payment Terms/Modalités de paiement: Net 30
Branch/succursale: ON006

For billing questions, please call/Pour des questions de facturation s'il vous plaît appelez 1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
05/01/2020 - 05/31/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				28,238.72
	SUBTOTAL/Totale:				28,238.72
	Total HST/Montant TVH Total	871072369RT:			3,671.03
TOTAL AMOUNT DUE/Montant Total Dû :			\$	31,909.75	CAD

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Page: 1
Invoice No/No. de la facture: 11430020
Invoice Date/Date de la facture: 07/05/2020
Customer Number/No. du client: ACC2028-1
Payment Terms/Modalités de paiement: Net 30
Branch/succursale: ON006

For billing questions, please call/Pour des questions de facturation s'il vous plaît appelez 1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
06/01/2020 - 06/30/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				23,889.31
	SUBTOTAL/Totale:				23,889.31
	Total HST/Montant TVH Total	871072369RT:			3,105.60
TOTAL AMOUNT DUE/Montant Total Dû :			\$	26,994.91	CAD

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Invoice No/No. de la facture: 11430021
Invoice Date/Date de la facture: 07/05/2020
Customer Number/No. du client: ACC2028-1
Payment Terms/Modalités de paiement: Net 30
Branch/succursale: ON006

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Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
06/01/2020 - 06/30/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				23,889.31
	SUBTOTAL/Totale:				23,889.31
	Total HST/Montant TVH Total	871072369RT:			3,105.60
TOTAL AMOUNT DUE/Montant Total Dû :			\$	26,994.91	CAD

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11430019
07/05/2020
ACC2028-1
Net 30
ON006

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Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
06/01/2020 - 06/30/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				23,889.31
	SUBTOTAL/Totale:				23,889.31
	Total HST/Montant TVH Total	871072369RT:			3,105.60
TOTAL AMOUNT DUE/Montant Total Dû :			\$	26,994.91	CAD

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11500098

08/23/2020

ACC2028-1

Net 30

ON006

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1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
07/01/2020 - 07/31/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				24,980.72
	SUBTOTAL/Totale:				24,980.72
	Total HST/Montant TVH Total	871072369RT:			3,247.49
TOTAL AMOUNT DUE/Montant Total Dû :			\$	28,228.21	CAD

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ACCOUNTS PAYABLE

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Customer Number/No. du client:

Payment Terms/Modalités de paiement:

Branch/succursale:

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11500101

08/23/2020

ACC2028-1

Net 30

ON006

For billing questions, please call/Pour des questions de facturation s'il vous plaît appelez

1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
07/01/2020 - 07/31/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				24,980.72
	SUBTOTAL/Totale:				24,980.72
	Total HST/Montant TVH Total	871072369RT:			3,247.49
TOTAL AMOUNT DUE/Montant Total Dû :			\$	28,228.21	CAD

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ACCOUNTS PAYABLE

105 RUE MCGILL

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Customer Number/No. du client:

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Branch/succursale:

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11528049

09/06/2020

ACC2028-1

Net 30

ON006

For billing questions, please call/Pour des questions de facturation s'il vous plaît appelez

1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
08/01/2020 - 08/31/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				22,806.00
	SUBTOTAL/Totale:				22,806.00
	Total HST/Montant TVH Total	871072369RT:			2,964.78
TOTAL AMOUNT DUE/Montant Total Dû :			\$	25,770.78	CAD

modis

Please Remit To/S'il vous plaît remettre à:

Modis Canada Inc.

EFT: [REDACTED]

Remittance To: ar.canada@modis.com

PO Box 8032, Postal Station A, Toronto, ON M5W 3W5

Customer/Client:

CANADA BORDER SERVICES AGENCY

ACCOUNTS PAYABLE

105 RUE MCGILL

MONTREAL, QC H2Y 2E7

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Customer Number/No. du client:

Payment Terms/Modalités de paiement:

Branch/succursale:

1

11528050

09/06/2020

ACC2028-1

Net 30

ON006

For billing questions, please call/Pour des questions de facturation s'il vous plaît appelez

1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
08/01/2020 - 08/31/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				22,806.00
	SUBTOTAL/Totale:				22,806.00
	Total HST/Montant TVH Total	871072369RT:			2,964.78
TOTAL AMOUNT DUE/Montant Total Dû :			\$	25,770.78	CAD

modis

Please Remit To/S'il vous plaît remettre à:

Modis Canada Inc.

EFT: [REDACTED]

Remittance To: ar.canada@modis.com

PO Box 8032, Postal Station A, Toronto, ON M5W 3W5

Customer/Client:

CANADA BORDER SERVICES AGENCY

ACCOUNTS PAYABLE

105 RUE MCGILL

MONTREAL, QC H2Y 2E7

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Payment Terms/Modalités de paiement:

Branch/succursale:

1

11568698

10/04/2020

ACC2028-1

Net 30

ON006

For billing questions, please call/Pour des questions de facturation s'il vous plaît appelez

1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
09/01/2020 - 09/30/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				17,104.50
	SUBTOTAL/Totale:				17,104.50
	Total HST/Montant TVH Total	871072369RT:			2,223.59
TOTAL AMOUNT DUE/Montant Total Dû :			\$		19,328.09 CAD

modis

Please Remit To/S'il vous plaît remettre à:

Modis Canada Inc.

EFT: [REDACTED]

Remittance To: ar.canada@modis.com

PO Box 8032, Postal Station A, Toronto, ON M5W 3W5

Customer/Client:

CANADA BORDER SERVICES AGENCY

ACCOUNTS PAYABLE

105 RUE MCGILL

MONTREAL, QC H2Y 2E7

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Branch/succursale:

1

11568697

10/04/2020

ACC2028-1

Net 30

ON006

For billing questions, please call/Pour des questions de facturation s'il vous plaît appelez

1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
09/01/2020 - 09/30/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				17,104.50
	SUBTOTAL/Totale:				17,104.50
	Total HST/Montant TVH Total	871072369RT:			2,223.59
TOTAL AMOUNT DUE/Montant Total Dû :			\$		19,328.09 CAD

modis

Please Remit To/S'il vous plaît remettre à:

Modis Canada Inc.

EFT: [REDACTED]

Remittance To: ar.canada@modis.com

PO Box 8032, Postal Station A, Toronto, ON M5W 3W5

Customer/Client:

CANADA BORDER SERVICES AGENCY

ACCOUNTS PAYABLE

105 RUE MCGILL

MONTREAL, QC H2Y 2E7

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Branch/succursale:

1

11636323

11/15/2020

ACC2028-1

Net 30

ON006

For billing questions, please call/Pour des questions de facturation s'il vous plaît appelez

1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
10/01/2020 - 10/31/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000	[REDACTED]	[REDACTED]	[REDACTED]	19,116.32
SUBTOTAL/Totale:					19,116.32
Total HST/Montant TVH Total		871072369RT:			2,485.12
TOTAL AMOUNT DUE/Montant Total Dû :			\$	21,601.44	CAD

modis

Please Remit To/S'il vous plaît remettre à:

Modis Canada Inc.

EFT: [REDACTED]

Remittance To: ar.canada@modis.com

PO Box 8032, Postal Station A, Toronto, ON M5W 3W5

Customer/Client:

CANADA BORDER SERVICES AGENCY

ACCOUNTS PAYABLE

105 RUE MCGILL

MONTREAL, QC H2Y 2E7

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Branch/succursale:

1

11637948A

11/15/2020

ACC2028-1

Net 30

ON006

For billing questions, please call/Pour des questions de facturation s'il vous plaît appelez

1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
10/01/2020 - 10/31/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000	[REDACTED]	[REDACTED]	[REDACTED]	19,116.32
	SUBTOTAL/Totale:				19,116.32
	Total HST/Montant TVH Total	871072369RT:			2,485.12
TOTAL AMOUNT DUE/Montant Total Dû :			\$	21,601.44	CAD

modis

Please Remit To/S'il vous plaît remettre à:

Modis Canada Inc.

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PO Box 8032, Postal Station A, Toronto, ON M5W 3W5

Customer/Client:

CANADA BORDER SERVICES AGENCY

ACCOUNTS PAYABLE

105 RUE MCGILL

MONTREAL, QC H2Y 2E7

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Invoice Date/Date de la facture:

Customer Number/No. du client:

Payment Terms/Modalités de paiement:

Branch/succursale:

1

11671192

12/06/2020

ACC2028-1

Net 30

ON006

For billing questions, please call/Pour des questions de facturation s'il vous plaît appelez

1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
11/01/2020 - 11/30/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				17,104.50
	SUBTOTAL/Totale:				17,104.50
	Total HST/Montant TVH Total	871072369RT:			2,223.59
TOTAL AMOUNT DUE/Montant Total Dû :			\$		19,328.09 CAD

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Modis Canada Inc.

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Customer/Client:

CANADA BORDER SERVICES AGENCY

ACCOUNTS PAYABLE

105 RUE MCGILL

MONTREAL, QC H2Y 2E7

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Branch/succursale:

1

11671191

12/06/2020

ACC2028-1

Net 30

ON006

For billing questions, please call/Pour des questions de facturation s'il vous plaît appelez 1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
11/01/2020 - 11/30/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				17,104.50
	SUBTOTAL/Totale:				17,104.50
	Total HST/Montant TVH Total	871072369RT:			2,223.59
TOTAL AMOUNT DUE/Montant Total Dû :			\$		19,328.09 CAD

modis

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EFT: [REDACTED]

Remittance To: ar.canada@modis.com

PO Box 8032, Postal Station A, Toronto, ON M5W 3W5

Customer/Client:

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ACCOUNTS PAYABLE

105 RUE MCGILL

MONTREAL, QC H2Y 2E7

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Payment Terms/Modalités de paiement:

Branch/succursale:

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11671190

12/06/2020

ACC2028-1

Net 30

ON006

For billing questions, please call/Pour des questions de facturation s'il vous plaît appelez 1-613-786-3106

Period/ Période	Associate	Description	Unt/Hrs Unité/Heures	Rate/Cost Taux/Coûts	Amount/ Montant
11/01/2020 - 11/30/2020	[REDACTED] [REDACTED] [REDACTED] FC: 192070000				17,104.50
	SUBTOTAL/Totale:				17,104.50
	Total HST/Montant TVH Total	871072369RT:			2,223.59
TOTAL AMOUNT DUE/Montant Total Dû :			\$	19,328.09	CAD

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SADA SYSTEMS CANADA INC.

181 Bay Street, Suite 800 Toronto, Ontario Canada M5J2T9
P 818.942.2021 | F 818.766.0090 | www.sada.com

Invoice

INV145733

Invoice Date: 10/31/2021

Bill To / Ship To

██████████ Accounts Payable
Canadian Border Services Agency
355 North River Road, Tower B, 4th Floor
Ottawa ON K1A 0L8
Canada

Payment Terms	Due Date	Customer Domain	Customer PO #
Net 30	11/30/2021	https://www.cbsa-asfc.gc.ca	

Item	Quantity	Rate	Amount
All-inclusive Google Maps Support (see Appendix B) provided by SADA Systems for the full term of the contract, including: -Maps control panel walk-through -API License deployment support for administrators/developers -Help desk support for Google Maps API developers -Maps quick-start service -Recommendations and best practices for Google Maps API -Up to 10 hours of consulting expertise -Google Maps updates -Priority handling (response within 1 business day)	■	██████████	\$55,202.00

Services or products that are used, consumed, or stored might be subject to use tax. It is the consumer's responsibility to report and pay Use Tax with their state if it is not part of this invoice.

For Electronic ACH or Wire Payments

██████████
██████████
██████████

Please include invoice number.

Subtotal	\$55,202.00
Shipping Cost	
Tax Total - ON	\$0.00
Payments/Credits	\$0.00
Total	\$55,202.00
Balance Due	\$55,202.00



SADA SYSTEMS CANADA INC.

181 Bay Street, Suite 800 Toronto, Ontario Canada M5J2T9
P 818.942.2021 | F 818.766.0090 | www.sada.com

Invoice

INV145734

Invoice Date: 10/31/2021

Bill To / Ship To

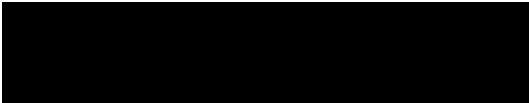
██████████ Accounts Payable
Canadian Border Services Agency
355 North River Road, Tower B, 4th Floor
Ottawa ON K1A 0L8
Canada

Payment Terms	Due Date	Customer Domain	Customer PO #
Net 30	11/30/2021	https://www.cbsa-asfc.gc.ca	PO#4741928803/Contract #47419-228803/001/EE

Item	Quantity	Rate	Amount
Maps Platform Consumption - October 2021 Usage	█	██████████	\$3,336.03

Services or products that are used, consumed, or stored might be subject to use tax. It is the consumer's responsibility to report and pay Use Tax with their state if it is not part of this invoice.

For Electronic ACH or Wire Payments



Please include invoice number.

Subtotal	\$3,336.03
Shipping Cost	
Tax Total - ON	\$0.00
Payments/Credits	\$0.00
Total	\$3,336.03
Balance Due	\$3,336.03



SADA SYSTEMS CANADA INC.

181 Bay Street, Suite 800 Toronto, Ontario Canada M5J2T9
P 818.942.2021 | F 818.766.0090 | www.sada.com

Invoice

INV149966

Invoice Date: 12/31/2021

Bill To / Ship To

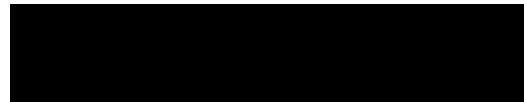
██████████ Accounts Payable
Canadian Border Services Agency
355 North River Road, Tower B, 4th Floor
Ottawa ON K1A 0L8
Canada

Payment Terms	Due Date	Customer Domain	Customer PO #
Net 30	1/30/2022	https://www.cbsa-asfc.gc.ca	PO#4741928803/Contract #47419-228803/001/EE

Item	Quantity	Rate	Amount
Maps Platform Consumption - Monthly Usage December 2021	█	██████████	\$19,891.12

Services or products that are used, consumed, or stored might be subject to use tax. It is the consumer's responsibility to report and pay Use Tax with their state if it is not part of this invoice.

For Electronic ACH or Wire Payments



Please include invoice number.

Subtotal	\$19,891.12
Shipping Cost	
Tax Total - ON	\$0.00
Payments/Credits	\$0.00
Total	\$19,891.12
Balance Due	\$19,891.12



SADA SYSTEMS CANADA INC.

181 Bay Street, Suite 800 Toronto, Ontario Canada M5J2T9
P 818.942.2021 | F 818.766.0090 | www.sada.com

Invoice

INV148212

Invoice Date: 11/30/2021

Bill To / Ship To

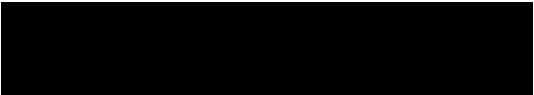
██████████ Accounts Payable
Canadian Border Services Agency
355 North River Road, Tower B, 4th Floor
Ottawa ON K1A 0L8
Canada

Payment Terms	Due Date	Customer Domain	Customer PO #
Net 30	12/30/2021	https://www.cbsa-asfc.gc.ca	PO#4741928803/Contract #47419-228803/001/EE

Item	Quantity	Rate	Amount
Maps Platform Consumption - November 2021 Usage	█	██████████	\$16,395.04

Services or products that are used, consumed, or stored might be subject to use tax. It is the consumer's responsibility to report and pay Use Tax with their state if it is not part of this invoice.

For Electronic ACH or Wire Payments



Please include invoice number.

Subtotal	\$16,395.04
Shipping Cost	
Tax Total - ON	\$0.00
Payments/Credits	\$0.00
Total	\$16,395.04
Balance Due	\$16,395.04



SADA SYSTEMS CANADA INC.

181 Bay Street, Suite 800 Toronto, Ontario Canada M5J2T9
P 818.942.2021 | F 818.766.0090 | www.sada.com

Invoice
INV152352
Invoice Date: 1/31/2022

Bill To / Ship To

██████████ Accounts Payable
Canadian Border Services Agency
355 North River Road, Tower B, 4th Floor
Ottawa ON K1A 0L8
Canada

Payment Terms	Due Date	Customer Domain	Customer PO #
Net 30	3/2/2022	https://www.cbsa-asfc.gc.ca	PO#4741928803/Contract #47419-228803/001/EE

Item	Quantity	Rate	Amount
Maps Platform Consumption - Monthly Usage January 2022	█	██████████	\$13,259.36

Services or products that are used, consumed, or stored might be subject to use tax. It is the consumer's responsibility to report and pay Use Tax with their state if it is not part of this invoice.

For Electronic ACH or Wire Payments

██
██
██

Please include invoice number.

Subtotal	\$13,259.36
Shipping Cost	
Tax Total - ON	\$0.00
Payments/Credits	\$0.00
Total	\$13,259.36
Balance Due	\$13,259.36



5250 Lankershim Blvd #620, North Hollywood, CA 91601
P 818.942.2021 | F 818.766.0090 | www.sada.com

Invoice
INV155662
Invoice Date: 2/28/2022

Bill To / Ship To

██████████ Accounts Payable
Canadian Border Services Agency
355 North River Road, Tower B, 4th Floor
Ottawa ON K1A 0L8
Canada

Payment Terms	Due Date	Customer Domain	Customer PO #
Net 30	3/30/2022	https://www.cbsa-asfc.gc.ca	PO#474192803B/Contract #47419-228803/001/EE

Item	Quantity	Rate	Amount
Maps Platform Consumption - February 2022 Usage Currency USD	█	██████████	\$12,618.68

Services or products that are used, consumed, or stored might be subject to use tax. It is the consumer's responsibility to report and pay Use Tax with their state if it is not part of this invoice.

For Electronic ACH or Wire Payments

████████████████████
████████████████████
████████████████████

Please include invoice number.

Subtotal	\$12,618.68
Shipping Cost	
Tax Total - ON	\$0.00
Payments/Credits	\$0.00
Total	\$12,618.68
Balance Due	\$12,618.68



5250 Lankershim Blvd #620, North Hollywood, CA 91601
P 818.942.2021 | F 818.766.0090 | www.sada.com

Invoice
INV158292
Invoice Date: 3/31/2022

Bill To / Ship To

██████████ Accounts Payable
Canadian Border Services Agency
355 North River Road, Tower B, 4th Floor
Ottawa ON K1A 0L8
Canada

Payment Terms	Due Date	Customer Domain	Customer PO #
Net 30	4/30/2022	https://www.cbsa-asfc.gc.ca	PO#474192803B/Contract #47419-228803/001/EE

Item	Quantity	Rate	Amount
Maps Platform Consumption - March 2022 Usage Currency USD	█	██████████	\$20,380.56

Services or products that are used, consumed, or stored might be subject to use tax. It is the consumer's responsibility to report and pay Use Tax with their state if it is not part of this invoice.

For Electronic ACH or Wire Payments

██████████
██
██
██

Please include invoice number.

Subtotal	\$20,380.56
Shipping Cost	
Tax Total - ON	\$2,649.47
Payments/Credits	\$0.00
Total	\$23,030.03
Balance Due	\$23,030.03

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BDO Canada LLP
 180 Kent Street
 Unit 1700
 Ottawa, ON K1P 0B6
 Canada
 (613) 237-9331

November 30, 2020

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Erek Barszczewski

Invoice CINV0882367

Contract Number 47419-218907/001/ZQ TA
 2021001316 (1000355124)

Project #: 101137-0171

For professional services with respect to the following:

November 2020:		\$ 11,505.00
November 2020:		\$ 29,500.00
Time Subtotal		\$ 41,005.00
GST/HST (13%)		\$ 5,330.65
Total		\$ 46,335.65

UTANO
 ANTONIO

Digitally signed by UTANO ANTONIO
 Date: 2020.12.24 11:44:08 -05'00'

Ways to pay:

- Online banking using your Account Number found at the top right of this page
- Credit card by phone or in person at your BDO office (in person payments are temporarily suspended due to COVID-19)
- Debit card in person at your BDO office (in person payments are temporarily suspended due to COVID-19)
- Wire/EFT – Contact your local BDO office for details. Please email your payment notifications to EFTPayers@bdo.ca

GST No. 131585366RT0043

Accounts are due when rendered

Interest at 1.00% per month (12.00% per annum) will be charged on accounts over 30 days

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 Ottawa, ON K1P 0B6
 Canada
 (613) 237-9331

December 31, 2020

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Marianne Thouin

Invoice CINV0921726

Contract Number 47419-218907/001/ZQ TA
 2021001316 (1000355124)

Project #: 101137-0171

For professional services with respect to the following:

December 2020:		\$ 20,841.75
December 2020:		\$ 9,838.25
Time Subtotal		\$ 30,680.00
GST/HST (13%)		\$ 3,988.40
Total		\$ 34,668.40

Ways to pay:

- Online banking using your Account Number found at the top right of this page
- Credit card by phone or in person at your BDO office (in person payments are temporarily suspended due to COVID-19)
- Debit card in person at your BDO office (in person payments are temporarily suspended due to COVID-19)
- Wire/EFT – Contact your local BDO office for details. Please email your payment notifications to EFTPayments@bdo.ca

GST No. 131585366RT0043

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 Ottawa, ON K1P 0B6
 Canada
 (613) 237-9331

January 29, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Marianne Thouin

Invoice CINV0946944

Contract Number 47419-218907/001/ZQ TA
 2021001316 (1000355124)

Project #: 101137-0171

For professional services with respect to the following:

January 2021	[REDACTED]	\$ 7,861.75
January 2021	[REDACTED]	\$ 31,078.25
Time Subtotal		\$ 38,940.00
GST/HST (13%)		\$ 5,062.20
Total		\$ 44,002.20

Ways to pay:

- Online banking using your Account Number found at the top right of this page
- Credit card by phone or in person at your BDO office (in person payments are temporarily suspended due to COVID-19)
- Debit card in person at your BDO office (in person payments are temporarily suspended due to COVID-19)
- Wire/EFT – Contact your local BDO office for details. Please email your payment notifications to EFTPayments@bdo.ca

GST No. 131585366RT0043

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 Unit 1700
 Ottawa, ON K1P 0B6
 Canada
 (613) 237-9331

February 26, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Marianne Thouin

Invoice CINV0992560

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services with respect to the following:

February 2021		\$ 21,830.00
February 2021		\$ 8,850.00
Time Subtotal		\$ 30,680.00
GST/HST (13%)		\$ 3,988.40
Total		\$ 34,668.40

UTANO
 ANTONIO

Digitally signed by UTANO ANTONIO
 Date: 2021.03.22 21:03:51 -04'00'

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GST No. 131585366RT0043

Accounts are due when rendered

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March 26, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Antonio Utano

Invoice CINV1029465

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services with respect to the following:

	\$ 15,340.00
	\$ 12,286.75
Time Subtotal	\$ 27,626.75
GST/HST (13%)	\$ 3,591.48
Total	\$ 31,218.23

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GST No. 131585366RT0043

Accounts are due when rendered

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 (613) 237-9331

April 30, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Antonio Utano

Invoice CINV1115803

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services with respect to the following:

	\$ 20,546.75
	\$ 11,210.00
Time Subtotal	\$ 31,756.75
GST/HST (13%)	\$ 4,128.38
Total	\$ 35,885.13

Ways to pay:

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GST No. 131585366RT0043

Accounts are due when rendered

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May 31, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Antonio Utano

Invoice CINV1193151

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services with respect to the following:

	\$ 16,623.25
	\$ 11,800.00
Time Subtotal	\$ 28,423.25
GST/HST (13%)	\$ 3,695.02
Total	\$ 32,118.27

Ways to pay:

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GST No. 131585366RT0043

Accounts are due when rendered

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June 30, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Antonio Utano

Invoice CINV1272187

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services with respect to the following:

	\$ 8,702.50
	\$ 12,980.00
Time Subtotal	\$ 21,682.50
GST/HST (13%)	\$ 2,818.73
Total	\$ 24,501.23

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GST No. 131585366RT0043

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August 6, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Antonio Utano

Invoice CINV1327609

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services with respect to the following:

	\$ 4,823.25
	\$ 18,880.00
Time Subtotal	\$ 23,703.25
GST/HST (13%)	\$ 3,081.42
Total	\$ 26,784.67

Ways to pay:

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GST No. 131585366RT0043

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September 7, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Antonio Utano

Invoice CINV1370331

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services with respect to the following:

	\$ 8,068.25
Time Subtotal	\$ 8,068.25
Disbursements	
	\$ 26,550.00
Disbursement Subtotal	\$ 26,550.00
GST/HST (13%)	\$ 4,500.37
Total	\$ 39,118.62

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June 30, 2022

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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Attention: Antonio Utano

Invoice CINV1908032

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services with respect to the following:

June 2022 - [REDACTED]	\$ 32,450.00
Time Subtotal	\$ 32,450.00
GST/HST (13%)	\$ 4,218.50
Total	\$ 36,668.50

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GST No. 131585366RT0043

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November 30, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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 Canada

Attention: Antonio Utano

Invoice CINV1470540

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services with respect to the following:

		\$ 28,128.25
Time Subtotal		\$ 28,128.25
GST/HST (13%)		\$ 3,656.67
Total		\$ 31,784.92

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GST No. 131585366RT0043

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December 1, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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 Canada

Attention: Antonio Utano

Invoice CINV1470541

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services [in November 2021] with respect to the following:

	\$ 29,603.25
Subtotal	\$ 29,603.25
GST/HST (13%)	\$ 3,848.42
Total	\$ 33,451.67

This invoice is in CAD

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GST No. 131585366RT0043

Accounts are due when rendered

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January 11, 2022

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Antonio Utano

Invoice CINV1539332

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services with respect to the following:

	\$ 17,596.75
	\$ 29,603.25
Time Subtotal	\$ 47,200.00
GST/HST (13%)	\$ 6,136.00
Total	\$ 53,336.00

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GST No. 131585366RT0043

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February 28, 2022

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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 Canada

Attention: Antonio Utano

Invoice CINV1593299

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services with respect to the following:

	\$ 29,500.00
	\$ 29,500.00
Subtotal	\$ 59,000.00
GST/HST (13%)	\$ 7,670.00
Total	\$ 66,670.00

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GST No. 131585366RT0043

Accounts are due when rendered

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March 8, 2022

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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 Canada

Attention: Antonio Utano

Invoice CINV1613545

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services with respect to the following:

	\$ 12,788.25
Time Subtotal	\$ 12,788.25
Disbursements	
	\$ 29,500.00
Disbursement Subtotal	\$ 29,500.00
GST/HST (13%)	\$ 5,497.47
Total	\$ 47,785.72

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GST No. 131585366RT0043

Accounts are due when rendered

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March 31, 2022

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Antonio Utano

Invoice CINV1640702

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA 2021001316 (1000355124) - BDO Project #: 101137-0171

For professional services with respect to the following:

	\$ 12,788.25
	\$ 28,025.00
Time Subtotal	\$ 40,813.25
GST/HST (13%)	\$ 5,305.72
Total	\$ 46,118.97

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GST No. 131585366RT0043

Accounts are due when rendered

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June 30, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
Ottawa, ON K1A 0L8
Canada

Attention: Marianne Thouin

Invoice CINV1271478

Contract Number 47419-218907/001/ZQ
SA Number E60ZT-16TSSB/019/ZT

TA 2021001900-1000355761 - BDO Project No: 101137-0174

For professional services with respect to the following:

Disbursements

June 2021:	\$ 21,240.00
Disbursement Subtotal	\$ 21,240.00
GST/HST (13%)	\$ 2,761.20
Total	\$ 24,001.20

Ways to pay:

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GST No. 131585366RT0043

Accounts are due when rendered

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August 6, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
Ottawa, ON K1A 0L8
Canada

Attention: Marianne Thouin

Invoice CINV1327383

Contract Number 47419-218907/001/ZQ
SA Number E60ZT-16TSSB/019/ZT

TA 2021001900-1000355761 - BDO Project No: 101137-0174

For professional services with respect to the following:

Disbursements

July 2021:	\$ 29,308.25
Disbursement Subtotal	\$ 29,308.25
GST/HST (13%)	\$ 3,810.07
Total	\$ 33,118.32

Ways to pay:

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GST No. 131585366RT0043

Accounts are due when rendered

Interest at 1.00% per month (12.00% per annum) will be charged on accounts over 30 days

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September 7, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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 Canada

Attention: Marianne Thouin

Invoice CINV1366720

Contract Number 47419-218907/001/ZQ
 SA Number E60ZT-16TSSB/019/ZT

TA 2021001900-1000355761 - BDO Project No: 101137-0174

For professional services with respect to the following:

Disbursements

August 2021: [REDACTED]	\$ 31,461.75
Disbursement Subtotal	\$ 31,461.75
GST/HST (13%)	\$ 4,090.03
Total	\$ 35,551.78

Ways to pay:

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GST No. 131585366RT0043

Accounts are due when rendered

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October 5, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Marianne Thouin

Invoice CINV1406321

Contract Number 47419-218907/001/ZQ
 SA Number E60ZT-16TSSB/019/ZT

TA 2021001900-1000355761 - BDO Project No: 101137-0174

For professional services with respect to the following:

Disbursements

September 2021:	\$ 19,366.75
Disbursement Subtotal	\$ 19,366.75
GST/HST (13%)	\$ 2,517.68
Total	\$ 21,884.43

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GST No. 131585366RT0043

Accounts are due when rendered

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December 14, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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 Canada

Attention: Marianne Thouin

Invoice CINV1494339

Contract Number 47419-218907/001/ZQ
 SA Number E60ZT-16TSSB/019/ZT

TA 2021001900-1000355761 - BDO Project No: 101137-0174

For professional services with respect to the following:

November 2021:	\$ 30,975.00
Time Subtotal	\$ 30,975.00
GST/HST (13%)	\$ 4,026.75
Total	\$ 35,001.75

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GST No. 131585366RT0043

Accounts are due when rendered

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 Canada
 (613) 237-9331

January 11, 2022

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Marianne Thouin

Invoice CINV1539149

Contract Number 47419-218907/001/ZQ
 SA Number E60ZT-16TSSB/019/ZT

TA 2021001900-1000355761 - BDO Project No: 101137-0174

For professional services with respect to the following:

December 2021:	\$ 18,880.00
Time Subtotal	\$ 18,880.00
GST/HST (13%)	\$ 2,454.40
Total	\$ 21,334.40

This invoice is in CAD

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GST No. 131585366RT0043

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February 11, 2022

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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Attention: Marianne Thouin

Invoice CINV1578189

Contract Number 47419-218907/001/ZQ
 SA Number E60ZT-16TSSB/019/ZT

TA 2021001900-1000355761 - BDO Project No: 101137-0174

For professional services with respect to the following:

January 2022:	\$ 30,385.00
Time Subtotal	\$ 30,385.00
GST/HST (13%)	\$ 3,950.05
Total	\$ 34,335.05

This invoice is in CAD

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March 1, 2022

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Marianne Thouin

Invoice CINV1591593

Contract Number 47419-218907/001/ZQ
 SA Number E60ZT-16TSSB/019/ZT

TA 2021001900-1000355761 - BDO Project No: 101137-0174

For professional services with respect to the following:

February 2022:	\$ 5,900.00
Time Subtotal	\$ 5,900.00
GST/HST (13%)	\$ 767.00
Total	\$ 6,667.00

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November 3, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Marianne Thouin

Invoice CINV1438476

Contract Number 47419-218907/001/ZQ
 SA Number E60ZT-16TSSB/019/ZT

TA 2021001900-1000355761 - BDO Project No: 101137-0174

For professional services with respect to the following:

Disbursements

October 2021: [REDACTED]	\$ 27,331.75
Disbursement Subtotal	\$ 27,331.75
GST/HST (13%)	\$ 3,553.13
Total	\$ 30,884.88

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April 30, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
 Ottawa, ON K1A 0L8
 Canada

Attention: Antonio Utano

Invoice CINV1131064

Contract Number 47419-218907/001/ZQ
 SA Number E60ZT-16TSSB/019/ZT

TA 2021002217 - BDO Project #: 101137-0178

For professional services with respect to the following:

	\$ 3,790.75
Time Subtotal	\$ 3,790.75
 GST/HST (13%)	 \$ 492.80
Total	\$ 4,283.55

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GST No. 131585366RT0043

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May 31, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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 Canada

Attention: Antonio Utano

Invoice CINV1182357

Contract Number 47419-218907/001/ZQ
 SA Number E60ZT-16TSSB/019/ZT

TA 2021002217 - BDO Project #: 101137-0178

For professional services with respect to the following:

May 2021	\$ 1,475.00
Time Subtotal	\$ 1,475.00
GST/HST (13%)	\$ 191.75
Total	\$ 1,666.75

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GST No. 131585366RT0043

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October 6, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
Ottawa, ON K1A 0L8
Canada

Attention: Marianne Thouin

Invoice CINV1411272

Contract Number 47419-218907/001/ZQ
SA Number SA# E60ZT-16TSSB/019/
ZT

TA# 2022009566 - BDO Project #: 101137-0183

For professional services with respect to the following:

Disbursements

[REDACTED]	\$ 40,179.00
Disbursement Subtotal	\$ 40,179.00
GST/HST (13%)	\$ 5,223.27
Total	\$ 45,402.27

This invoice is in CAD

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GST No. 131585366RT0043

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November 3, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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 Canada

Attention: Marianne Thouin

Invoice CINV1436356

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA# 2022009566 - BDO Project #: 101137-0183

For professional services with respect to the following:

Disbursements

[REDACTED]	\$ 44,353.25
Disbursement Subtotal	<u>\$ 44,353.25</u>
GST/HST (13%)	\$ 5,765.92
Total	<u><u>\$ 50,119.17</u></u>

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December 14, 2021

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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 Canada

Attention: Marianne Thouin

Invoice CINV1494856

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA# 2022009566 - BDO Project #: 101137-0183

For professional services with respect to the following:

Disbursements

[REDACTED]	\$ 52,067.50
Disbursement Subtotal	\$ 52,067.50
GST/HST (13%)	\$ 6,768.78
Total	\$ 58,836.28

This invoice is in CAD

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January 11, 2022

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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 Canada

Attention: Marianne Thouin

Invoice CINV1539235

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA# 2022009566 - BDO Project #: 101137-0183

For professional services with respect to the following:

Disbursements

[REDACTED]	\$ 38,748.25
Disbursement Subtotal	\$ 38,748.25
GST/HST (13%)	\$ 5,037.27
Total	\$ 43,785.52

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GST No. 131585366RT0043

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February 14, 2022

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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 Canada

Attention: Marianne Thouin

Invoice CINV1578433

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA# 2022009566 - BDO Project #: 101137-0183

For professional services with respect to the following:

Disbursements

[REDACTED]	\$ 46,211.75
Disbursement Subtotal	\$ 46,211.75
GST/HST (13%)	\$ 6,007.53
Total	\$ 52,219.28

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GST No. 131585366RT0043

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January 11, 2022

Canada Border Services Agency

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 Ottawa, ON K1A 0L8
 Canada

Attention: Marianne Thouin

Invoice CINV1539235

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA# 2022009566 - BDO Project #: 101137-0183

For professional services with respect to the following:

Disbursements

[REDACTED]	\$ 38,748.25
Disbursement Subtotal	\$ 38,748.25
GST/HST (13%)	\$ 5,037.27
Total	\$ 43,785.52

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March 31, 2022

Canada Border Services Agency

410 Laurier Avenue West, 11th Floor
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 Canada

Attention: Marianne Thouin

Invoice CINV1635638

Contract Number 47419-218907/001/ZQ
 SA Number SA# E60ZT-16TSSB/019/
 ZT

TA# 2022009566 - BDO Project #: 101137-0183

For professional services with respect to the following:

Time Subtotal	\$ 44,884.25
	\$ 44,884.25
GST/HST (13%)	\$ 5,834.95
Total	\$ 50,719.20

This invoice is in CAD

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Standing Committee on Government Operations and Estimates (OGGO)
The subject matter of the launch, development, and maintenance of the ArriveCAN application
November 14, 2022

QUESTION #1

MP Barrett: Okay. I guess I would just ask who on appearing before us today, if they can identify themselves as being able to get to the information on **who can sign off on the waiving of security clearance and the potential implications of that, and if a threat assessment is done before, during or after that contractor has done work**, and if they can provide that information to the committee in writing because I imagine it will take a little bit of research. So I'm not sure, Mr. Chair, if we can just get someone from the witness panel to identify themselves that they'd be able to do that.

Ms. Erin O'Gorman: We'll get back to that information.

RESPONSE #1

All contractors were security cleared at time of issuance of the Task Authorization and before commencing any work.

The waiving of the requirement for security clearance in this case was related to the Request for Proposals bidding process. Government of Canada security offices were closed at the beginning of the pandemic, and therefore potential bidders asked whether resources could be proposed without that clearance in place. The response was that security clearance was not required at bid closing. However, Resource Evaluations and applicable security clearances were completed prior to any Task Authorization sign off and work commencing.

In addition, security was considered at every stage development of the ArriveCAN platform from design to implementation. The ArriveCAN solution inherits the security controls implemented on the CBSA Cloud platform and builds on them to implement application layer security controls. The key cloud platform security posture is implemented across five key security pillars:

- **Cloud Platform Security**
- **Identity and Access Management**
- **Network Security**
- **Cloud Security Governance Process**
- **Cloud Operations**

ArriveCAN included the following specific security measures:

- **Alignment to Specific GC and CBSA Policies** – Encryption of data at rest and in transit, API keys authentication for application level security.
- **Network Security** – All network connections traverse the Secure Cloud Enablement and Defence and CBSA perimeter network layers, network traffic logs sent to the Canadian Center for Cyber Security.

Annex 2 – Undertakings from the November 14th meeting

Annexe 2 – Engagements de la réunion du 14 novembre

- **Industry Security Best Practices** – Field validation to protect against standard web attacks, Apple/Google reviews prior to each implementation.
- **Vulnerability Testing and Analysis** – Vulnerability scanning, code review and static vulnerability analysis, vulnerability scans and penetration tests, formal review by the CBSA IT Security group.
- **Account Management** – Registration using verification code via email, user credentials follow GC standards for password complexity.
- **User Audits** – Cloud platform audit logging.

QUESTION #2

MP Johns: [Inaudible] PSPC, if the 27 contracts disclosed by the CBSA were sole-sourced, in addition to a sole-sourced contract to KPMG by the Public Health Agency of Canada, given the number of sole-sourced contracts involved in this app, and the significant public attention on this issue, would you support a procurement practice review by the office of the procurement ombudsman?

Ms. Erin O’Gorman: I can take that. The last two and a half years

MP Johns: I just want to make sure it is specific to the review. I’m asking about the review.

Ms. Erin O’Gorman: — it’s very unique. We’re happy to learn lessons in whatever way we can, including the work that this committee is doing on ArriveCAN. We’re quite happy to have any lessons. The context in which the sole-sourced contracts were let was in the context of an emergency and insufficient time to have a competitive process.

MP Johns: Going back to one of my earlier questions around the initial estimated cost for the app: To be clear, I’m not asking about what was spent. We’ve heard that the preliminary development of the app was around \$80,000, and that the costs grew over time. I’m trying to find out whether those increases in cost were anticipated and, as the costs grew, was there an analysis done at each stage whether any of the work could be done in-house.

The Chair: I’m going to have to interrupt, because you are right on five minutes, Mr. Johns. However, if you could provide that to the committee in writing.

RESPONSE #2

The costs for ArriveCAN were related to changes in public health measures at the border and so it was not possible to anticipate them when the app was initially developed in March-April 2020.

In terms of workforce, the ArriveCAN App was developed in-house, with existing CBSA employees and a mix of expert resources supplied by GC Strategies and a number of other companies. Overall, the CBSA’s Information Science and Technology Branch supports a 24/7/365 real-time border management environment, with 18,000 workstations, 180 enterprise applications, 5,000 mobile devices, 200 trace radiation detection and imaging units, all at over 400 ports of entry across Canada and international service locations worldwide – a significant demand to internal resources and staff. When the pandemic hit in March 2020, employees kept mission-critical systems running to ensure the continued flow of goods and essential travellers into the country. However, at the start of the pandemic, our experience with mobile technology and applications was still very limited and, recognizing this, CBSA required expertise from the private sector.

In general, staffing public service positions in mobile app development is extremely challenging as this expertise is in very high demand, including significant competition from the private sector. One of the CBSA’s strategies was to build integrated teams that enabled knowledge transfer from expert consulting resources to our staff, building out our employees’ skills and competencies over time. At each stage of development, the CBSA determined to what extent it was necessary to use external contracted resources. The result was that we used approximately 50 full-time equivalents across all ArriveCAN and ArriveCAN-related work, with a higher ratio of CBSA employees to professional service resources in the

Annex 2 – Undertakings from the November 14th meeting

Annexe 2 – Engagements de la réunion du 14 novembre

areas of IT Support, CBSA Systems, and Data Management where CBSA had the skills, experience, and capacity.

Comité permanent des opérations gouvernementales et des prévisions budgétaires (OGGO)

Objet : lancement, conception et entretien de l'application ArriveCAN

14 novembre 2022

QUESTION N° 1

Député Barrett : D'accord. Je suppose que j'aimerais simplement savoir si une des personnes qui comparaît devant nous aujourd'hui peut obtenir les renseignements suivants : **qui peut approuver une dérogation à la cote de sécurité? Quelles sont les répercussions potentielles d'une dérogation? Une évaluation de la menace est-elle effectuée avant le début des travaux, pendant les travaux ou après que l'entrepreneur ait terminé les travaux?** J'aimerais que ces renseignements soient fournis au Comité par écrit, car j'imagine qu'il faudra effectuer des recherches. Par conséquent, je ne suis pas certain, Monsieur le Président, si nous pouvons simplement demander à un des témoins de consentir à obtenir ces renseignements.

Mme Erin O'Gorman : Nous fournirons ces renseignements plus tard.

RÉPONSE N° 1

Tous les entrepreneurs ont fait l'objet d'un contrôle de sécurité lors de l'émission de l'autorisation des tâches et avant le début de tout travail.

La renonciation de l'exigence relative à la cote de sécurité, dans ce cas, concernant le processus de soumission de la demande de proposition. Les bureaux de la sécurité du gouvernement du Canada étaient fermés au début de la pandémie. Par conséquent, des soumissionnaires potentiels ont demandé s'il était possible de proposer des ressources sans cote de sécurité en place. On a répondu que la cote de sécurité n'était pas requise lors de la date de clôture de la demande de soumissions. Toutefois, les évaluations des ressources et l'obtention des cotes de sécurité applicables ont été effectuées avant l'approbation de l'autorisation des tâches et le début des travaux.

De plus, la sécurité a été prise en considération lors de la réalisation de la plateforme ArriveCAN, et ce, dès l'étape de la conception et tout au long de la mise en œuvre. La solution ArriveCAN hérite des contrôles de sécurité mis en œuvre sur la plateforme d'infonuagique de l'ASFC et les renforce en vue de mettre en œuvre des contrôles de sécurité de la couche application. La position de sécurité clé de la plateforme d'infonuagique est mise en œuvre à l'échelle de cinq piliers en matière de sécurité :

- **Sécurité de la plateforme infonuagique**
- **Gestion de l'identité et des accès**
- **Sécurité du réseau.**
- **Processus de gouvernance de la sécurité du nuage**
- **Opérations infonuagiques**

ArriveCAN comprenait les mesures de sécurité qui suivent :

- **Harmonisation avec des politiques propres au GCet à l'ASFC** – chiffrement des données au repos et en transit, authentification par clé API pour la sécurité à l'échelle de l'application.
- **Sécurité du réseau** – toutes les connexions réseau traversent l'activation et de défense du nuage sécurisé et les couches de réseau périmétriques de l'ASFC, les journaux de trafic dans le réseau sont envoyés au Centre canadien pour la cybersécurité.
- **Pratiques exemplaires de l'industrie en matière de sécurité** – validation des champs pour empêcher les attaques Web standard, examens d'Apple/de Google avant chaque mise en œuvre.
- **Tests et analyses de vulnérabilité** – analyse de vulnérabilité, examen du code et analyse des vulnérabilités statiques, analyses de vulnérabilité et tests de pénétration, examen officiel par le groupe de la sécurité des TI de l'ASFC.
- **Gestion du compte** – inscription au moyen d'un code de vérification envoyé par courriel, les identifiants d'utilisateur satisfont aux normes du gouvernement du Canada en ce qui concerne la complexité des mots de passe.
- **Vérification des utilisateurs** – utilisation de journaux de la plateforme d'infonuagique.

QUESTION N° 2

Député Johns : [inaudible] SPAC, si les 27 contrats divulgués par l'ASFC ont été accordés à un fournisseur unique, en plus d'un contrat accordé à un fournisseur unique à KPMG par l'Agence de la santé publique du Canada, compte tenu du nombre de contrats accordés à un fournisseur unique lié à cette application, et en raison de l'attention du public considérable concernant cette question, comment appuieriez-vous un examen des pratiques d'approvisionnement par le Bureau de l'ombudsman de l'approvisionnement?

Mme Erin O'Gorman : Je pourrais m'en occuper. Au cours des deux dernières années et demie

Député Johns : Je veux simplement m'assurer que cela concerne uniquement l'examen. Ma question concerne l'examen.

Mme Erin O'Gorman : — C'est très unique. Nous sommes heureux de tirer des leçons de toute façon qui soit, y compris grâce au travail sur ArriveCAN effectué par le Comité. Nous sommes très heureux de tirer des leçons. Les contrats accordés à un fournisseur unique ont été permis, car il s'agissait d'une urgence et qu'on n'avait pas suffisamment de temps pour effectuer un processus concurrentiel.

Député Johns : Pour donner suite à une de mes questions antérieures sur le coût estimatif initial de l'application et pour être clair, je ne veux pas savoir ce qui a été dépensé. Nous avons entendu que la conception préliminaire de l'application a coûté environ 80 000 \$ et que les coûts ont augmenté au fil du temps. Je tente de déterminer si ces augmentations des coûts étaient prévues et, lorsque les coûts augmentaient, si une analyse a été effectuée à chaque étape afin de déterminer si des travaux pourraient être faits à l'interne.

Le président : Je vais devoir vous interrompre, parce que vous avez atteint cinq minutes, M. Johns. Toutefois, vous pourriez fournir ces renseignements au Comité par écrit.

RÉPONSE N° 2

Les coûts d'ArriveCAN découlaient de la modification des mesures frontalières de santé publique; il n'était donc pas possible d'anticiper ces coûts lors du développement initial de l'application en mars et avril 2020.

En termes de personnel, l'application ArriveCAN a été conçue à l'interne par nos employés, de même que par un ensemble de ressources expertes provenant de GC Strategies et d'un certain nombre d'autres entreprises. Dans l'ensemble, la Direction générale de l'information, des sciences et de la technologie de l'ASFC appuie un environnement de gestion frontalière en temps réel et en tout temps comptant 18 000 postes de travail, 180 applications organisationnelles, 5 000 appareils mobiles, 200 appareils de détection de trace de rayonnement ou d'imagerie dans plus de 400 points d'entrée au Canada et points de service à l'étranger - une demande importante pour les ressources internes et le personnel. Lorsque la pandémie est survenue, en mars 2020, les employés devaient s'assurer que les systèmes essentiels à la mission étaient en bon état de fonctionnement pour veiller à la bonne circulation des biens et des voyageurs essentiels au Canada. Cependant, au début de la pandémie, notre

Annex 2 – Undertakings from the November 14th meeting

Annexe 2 – Engagements de la réunion du 14 novembre

expérience de la technologie et des applications mobiles était encore très limitée et, reconnaissant cela, l'ASFC avait besoin de l'expertise du secteur privé.

En général, le recrutement dans le secteur public de spécialistes de la conception d'applications mobiles est extrêmement difficile, car cette expertise est très prisée, y compris une concurrence importante du secteur privé. Une de nos stratégies consiste à mettre sur pied des équipes qui permettent d'échanger des connaissances d'experts-conseils à nos employés afin d'aider à perfectionner les compétences de nos employés au fil du temps. À chaque étape de développement, l'ASFC a déterminé dans quelle mesure il était nécessaire d'utiliser des ressources contractuelles externes. Le résultat a été que nous avons utilisé environ 50 équivalents temps plein pour tous les travaux liés à ArriveCAN, avec un ratio plus élevé d'employés de l'ASFC par rapport aux ressources de services professionnels dans les domaines du soutien informatique, des systèmes de l'ASFC et de la gestion des données où l'ASFC possédait les compétences, expérience, et une capacité.