

TREASURY BOARD OF CANADA SECRETARIAT DETAILED ACTION PLAN
to the recommendations of the Building and Implementing Phoenix Report of the Auditor General of Canada

Report Ref. No.	OAG Recommendation	Departmental Response	Description of Final Expected Outcome/Result	Expected Final Completion Date	Key Interim Milestones (Description/Dates)	Responsible Organization/ Point of Contact (Name, Position, Tel #)	<i>Indicator of Achievement</i> <i>(For Committee Use Only)</i>
Par. 81	<p>The Treasury Board of Canada Secretariat should, for all government-wide information technology projects:</p> <ul style="list-style-type: none"> • carry out mandatory independent reviews of the project's key decisions to proceed or not, and • inform the projects' responsible Deputy Minister and senior executive of the reviews' conclusions. 	<p>Agreed.</p> <ul style="list-style-type: none"> • TBS will ensure independent reviews of projects' key decision points are completed for all government-wide information technology projects. • TBS will inform projects' accountable Deputy Ministers and senior executives of the reviews' conclusions. 	<p>By TBS taking these actions, government-wide information technology projects will have independent project reviews completed at key decision points to inform go / no-go decisions and corrective actions.</p> <p>The conclusions of independent project reviews will be provided to the accountable Deputy Head and those senior executives identified in the project's governance structure who will subsequently be responsible for taking appropriate actions.</p>	Summer 2019	<p>To support informed decision-making at key decision points for government-wide information technology projects, TBS will:</p> <p>(Spring 2019)</p> <ul style="list-style-type: none"> • Review and update, as appropriate, the project management related policy instruments with regards to accountability and responsibilities for independent project reviews at key decision points; and • Review and update, as appropriate, the framework and guidance for independent project reviews based on lessons learned stemming from previous independent project review reports and pertinent audits, as well as best practices in other jurisdictions. <p>(Summer 2019)</p> <ul style="list-style-type: none"> • Ensure alignment with the policy instruments and framework reviews by: <ul style="list-style-type: none"> ○ Establishing the process for determining specific gates or decisions points subject to independent project review for government-wide information technology projects as a result of consultation between the TBS project oversight function and the department(s);and ○ Establishing the process for ensuring that the conclusions of independent project reviews are provided to the accountable Deputy Head and those senior executives identified in the project's governance 	<p>Alex Benay, Chief Information Officer of the Government of Canada, Treasury Board of Canada Secretariat</p> <p>613-369-9633</p> <p>(Policy only) Kathleen Owens, Assistant Comptroller General, Acquired Services & Assets, Treasury Board of Canada Secretariat</p> <p>613-369-3148</p>	

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